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1	STATE OF NEW JERSEY CASINO CONTROL COMMISSION
3	CONSOLIDATED PROCEEDINGS FOR RENEWAL: OF TRUMP PLAZA ASSOCIATES AND TRUMP'S CASTLE ASSOCIATES:
4	Monday, April 29, 1991
5	Atlantic City Commission Office Tennessee & Boardwalk Atlantic City, NJ 08401
7	10:25 a.m. VOLUME I
8	B E F O R E:
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MS. BIACHE: I would like to read an opening statement.

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"This is to advise the general public and to instruct that it be recorded in the Minutes that in Compliance with Chapter 231 of the Public Laws of 1975, entitled the 'Open Public Meetings Act,' the New Jersey Casino Control Commission at 3:41 p.m. on April 23, 1991 hand-delivered to the Office of the Secretary of State and caused to be posted on the bulletin board located outside the Secretary of State's Office at the State House, Trenton, New Jersey and at 4:45 p.m. on April 23, 1991 mailed to the Press of Atlantic City and to the Newark Star Ledger and to the Office of the Clerk of Atlantic City a meeting notice setting forth the time, date and location of this meeting.

"Members of the press will be permitted to take photographs at today's meeting. We would ask, however, that this be done in a manner which is not disruptive of the meeting or distracting to the Commission and which does not interfere with the public's right to observe the meeting.

"Any members of the public who wish to address the Commission will be given the opportunity to do so before the Commission adjourns for the day."

CHAIRMAN PERSKIE: Good morning. We will call the meeting to order. The record will reflect the presence this morning of all of the members of the Commission.

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The item on the agenda today is the renewal application for the various licenses as associated with the properties at Trump Plaza and Trump's Castle.

Pursuant to previous direction from the Commission the matters have been consolidated with each other and further in several meaningful ways have been consolidated with the previous proceedings that have been undertaken in connection with the Taj Mahal property, most recent of which was the Commission's meeting of April 18. Indeed for all intents and purposes the Commission has been pursuing all of the matters as if they were de facto consolidated and, in fact, many of the exhibits received in connection with the Taj Mahal proceedings are still before us and as I understand it would be incorporated into this record by reference.

We will start with entering the appearances of counsel please.

MR. FUSCO: Joseph Fusco, Ribis,
Graham and Curtin for the licensees and Mr. Pickus on

behalf of Trump's Castle Associates Limited

Partnership and Ms. Wild on behalf of Trump Plaza

Associates.

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MR. AURIEMMA: For the Division of Gaming Enforcement Thomas Auriemma and with me is Denis Dooley.

CHAIRMAN PERSKIE: All right, we have a couple of miscellaneous appearances I think that we will need to refer to.

First there is a reference in the documents and, of course, among the issues to be resolved is the status of Fred Trump. Where are we with respect to that?

MR. FUSCO: We will--I will speak on behalf of Mr. Trump for this proceeding, sir.

CHAIRMAN PERSKIE: Well, all right, it's my understanding that insofar as these motions are concerned, that appearance, if you will, is likely to be very limited and, accordingly, I think will not raise some of the other questions that a plenary appearance might. But perhaps we can dispose of that now. It's my understanding that Mr. Trump through you is prepared to make a representation?

MR. FUSCO: Yes, sir. As a result of discussions with staff prior to me making this

representation to you now, Mr. Chairman, Mr. Trump has indicated in regard to the chips which he holds that he will not redeem or transfer those chips prior to, depending upon what the Commission orders, prior to being found qualified by the Commission or filing of an ICA trust.

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CHAIRMAN PERSKIE: All right, the Division has considered that.

MR. AURIEMMA: Yes, that's acceptable to the Division. We have actively been investigating Mr. Fred Trump as a financial source for a period of time. We have targeted an estimated completion date of that investigation for mid May and I believe that I will be able to submit a letter report either on that date or soon thereafter.

CHAIRMAN PERSKIE: Okay. For the time being then that would--that representation if accepted by the Commission would appear for the purposes of this morning's proceedings to resolve all outstanding questions respecting Mr. Trump, would it not?

MR. AURIEMMA: Yes, that's correct.

CHAIRMAN PERSKIE: Mr. Zimmerman?

MR. ZIMMERMAN: Yes, Mr. Chairman,

the question of his qualifications or pending

complaints are not before the Commission today. 1 So that assuming CHAIRMAN PERSKIE: 2 we are all in agreement with that in a sense that 3 takes Fred Trump and his status out of these 4 proceedings, does it not, for the time being? 5 Yes, it does. MR. AURIEMMA: 6 All right. CHAIRMAN PERSKIE: 7 Anybody on the Commission have any question or comment 8 with respect to that? 9 Yes, I have a VICE CHAIR ARMSTRONG: 10 The Division anticipates question, Mr. Chairman. 11 hopefully filing its report by mid May. Need we 12 anticipate what happens if they don't file that report 13 by mid May? 14 CHAIRMAN PERSKIE: No, as I 15 understand the representation it is that until the 16 Commission finds him qualified or until he 17 files--chooses to and files an ICA application that he 18 will not dispose of or redeem any of the chips. 19 is no specific time line in that representation, is 20 21 that right, Mr. Fusco? Correct, Mr. Chairman. MR. FUSCO: 22 That is in the context of what we know to be Mr. 23 Auriemma's anticipated schedule, but, again, we can't 24 foresee the future. We will leave the investigation 25

to be completed very shortly. 1 VICE CHAIR ARMSTRONG: Hopefully it 2 3 will. CHAIRMAN PERSKIE: Anybody else have 4 any questions? 5 All right, I don't know that there is 6 any formal action necessary by the Commission except 7 that the record will reflect obviously that representation and, Mr. Fusco, the record will reflect that the Commission relies on that representation and 10 your client should be advised that we have and that, 11 therefore, it is our expectation that absent some 12 other application to us he will not dispose of or 1.3 redeem any of the chips until further action along the 14 lines we have discussed. 15 MR. FUSCO: Yes, sir. 16 CHAIRMAN PERSKIE: All right, now we 17 have, do I understand, the Putnam Company which is 18 here in connection with the question of its status in 19 the Castle application. Is counsel present? 20 Yes, Mr. Chairman. MR. EHRENBERG: 21 CHAIRMAN PERSKIE: That is. 2.2 MR. EHRENBERG: Peter Ehrenberg. 23 am with the Lowenstein, Sandler, Kohl, Fisher & Boylan 24 firm. 25

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1	CHAIRMAN PERSKIE: Mr. Ehrenberg, it
2	is my understanding in addition to Putnam you purport
3	to represent, let me get it right here, a consortium
4	as an informal Steering Committee of bondholders for
5	the Castle?
6	MR. EHRENBERG: That's correct, Mr.
7	Chairman.
8	CHAIRMAN PERSKIE: And in that
9	connection have filed a motion to participate on
10	behalf of the first mortgage bondholders identifying
11	in your papers Putnam, Merrill Lynch Asset Management,
12	Bearing America Asset Management, Shearson Asset
13	Associates and Pack Holders Associates; is that
14	correct?
15	MR. EHRENBERG: That is correct, Mr.
16	Chairman.
17	CHAIRMAN PERSKIE: You are
18	representing approximately 81 percent of the first
19	mortgage bonds at the Castle.
20	MR. EHRENBERG: The Steering
21	Committee is 33 percent.
22	CHAIRMAN PERSKIE: Is 33 percent.
23	MR. EHRENBERG: That's correct.
2 4	CHAIRMAN PERSKIE: And who's the
25	unofficial committee?

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1	MR. EHRENBERG: That's a larger group
2	of institutional investors whom the Steering Committee
3	has communicated with on a regular basis since this
4	past November.
5	CHAIRMAN PERSKIE: So you hold 33 but
6	you are purporting to speak for 81?
7	MR. EHRENBERG: Purporting to speak
8	for the Steering Committee which in turn has had many
9	communications with 81 percent.
10	CHAIRMAN PERSKIE: So that you can't
11	speak for the other 47, 48?
12	MR. EHRENBERG: I would say at this
13	point I am speaking for the Steering Committee, Mr.
14	Chairman.
15	CHAIRMAN PERSKIE: All right. And
16	Mr. Fusco, Mr. Auriemma, have you had the opportunity
17	to review the application for participation?
18	MR. FUSCO: Well, Mr. Chairman, I
19	received this about a half hour ago so to that extent
20	I have certainly read it.
2 1	CHAIRMAN PERSKIE: At the time that
22	it was filed with us.
23	MR. FUSCO: Yes, sir.
24	CHAIRMAN PERSKIE: Do you have any
25	position?

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MR. FUSCO: Yes. We oppose the application. Firstly, at least one of the members of the Steering Committee by my own knowledge has awareness as early as February 28 or March 1 that the date of this hearing was today, April 29, and there has been no effort to my knowledge to notice properly by notice of a motion in any timely fashion their application. That's the first concept.

The second concept is that the Commission does have a precedent in dealing with this and the precedent is the Taj Mahal Steering Committee That Steering Committee filed its application. Bondholder Steering Committee, originally filed its application for its motion on September 11 which was two days before the first prehearing conference on the That application was considered Taj renewal license. by the Commission on September 26 and the Commission at that time denied the application to participate. It was originally an application to intervene, it was wheedled down by the Steering Committee to an application to participate, it was denied at that It was not granted until after agreement was reached, the term sheet and as the Chairman and the Commissioners will recall, that term sheet was reached in--on November 16, where there was an agreement

between the Steering Committee and the licensee.

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everything you are saying is absolutely so, was the fact of the agreement the operative fact that resulted in the Commission's changing its vote or was the fact that the original denial was based on the concept that the application was premature and the granting was based on a fact that we were there at the license hearing or at that point in a financial stability hearing?

MR. FUSCO: Well, I'm not certain. I only know--I cannot precisely represent to you, Mr. Chairman, I can only say this, that neither the Division nor the licensee even objected to the September application that was made, so it was certainly not based on the fact that there was an objection. Here there is an objection, there is no agreement and even beyond that, in the normal course of Commission proceedings there is no reason nor have I heard any reason offered as to why this application has to be done today. I mean it's to say that this is difficult to consider in a meaningful way is to understate it. There is really no notice.

MR. AURIEMMA: Members of the Commission, on Friday afternoon Mr. Ehrenberg called

me and indicated that he would be filing the motion to participate this morning. I have spoken really probably since November with Mr. Ehrenberg on a number of topics relating to Castle bondholders. I indicated that I would have no objection to this particular motion and, in fact, received the written papers just as you did about a half hour ago. Since this is only a motion to participate and which, again, is a term of art under the administrative -- excuse me, under the Uniform Rules of Administrative Procedure, I do not have an objection to it. If this were a motion to intervene, I would have vigorously opposed that as I have done in the past. Generally, these motions to participate are within your discretion. I indicate that back in September I did not object to the motion to participate when made by the Taj bondholders at that point and ultimately I did not object when the motion was subsequently granted. I believe like the Taj bondholders they had something to say. bondholders may have something to say which could bear upon your ultimate ruling in this case and I believe that a statement should be accepted.

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CHAIRMAN PERSKIE: Anybody on the Commission have any questions of any counsel on the application for leave to participate?

This is not for Putnam specifically 1 although Putnam is a part of the Steering Committee? 2 That is correct, Mr. MR. EHRENBERG: 3 Chairman. 4 So actually if CHAIRMAN PERSKIE: 5 this gets granted you will have two hats that you 6 wear. 7 That's correct. MR. EHRENBERG: 8 Mr. Chairman, of course MR. FUSCO: 9 this is limited to Trump's Castle's application, 10 obviously it has nothing to do with the Trump Plaza 11 application, correct? 12 CHAIRMAN PERSKIE: That would be my 13 understanding, yes. 14 Thank you, sir. MR. FUSCO: 15 You have nothing CHAIRMAN PERSKIE: 16 to do with the Plaza, do you, Mr. Ehrenberg? 17 No, sir. MR. EHRENBERG: 18 I will entertain a CHAIRMAN PERSKIE: 19 motion on the application for leave to intervene -- to 2.0 participate, excuse me. 21 I would recommend to the Commission 22 that the application for leave to participate be 2.3 granted. 24 So moved, Mr. COMMISSIONER HURLEY: 25

1 Chairman. Second. COMMISSIONER DODD: 2 CHAIRMAN PERSKIE: Any comment or 3 discussion? 4 On the motion all in favor will so 5 6 indicate. Opposed? 7 The record reflects the motion 8 carries by a vote of four to one, Commissioner Waters 9 in the negative. 10 Mr. Ehrenberg, grab yourself a chair. 11 (Chairman Perskie, Vice Chair 12 Armstrong and Commissioners Hurley and Dodd voted in 13 favor of the motion) 14 (Commissioner Waters dissented) 15 All right, we will CHAIRMAN PERSKIE: 16 deal a little later, Mr. Ehrenberg, with the status of 17 Putnam and its applications. 1.8 Thank you, Mr. MR. EHRENBERG: 19 Chairman. 2.0 Exhibits, let's CHAIRMAN PERSKIE: 21 start with the Division reports. D-1 through D-6 were 22 received into evidence eventually without objection 23 subject to certain sealing at D-4 in connection with 24 the Taj proceedings. Some or all of those have 25

relevance arguably on behalf of the financial status of The Trump Organization and Mr. Trump and it's my understanding that all of those exhibits are agreed to be received into evidence here again subject to the same sealing request or subject to the same sealing determination and for such additional purposes, for consideration under such additional purposes as this hearing would render appropriate; is that correct?

MR. AURIEMMA: That's correct.

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 $$\operatorname{MR.}$$ FUSCO: We would not object to 7, 8 or 9 subject to the sealing request.

to 7, 8 or 9. I am talking about 1 through 6.

Now the Division has submitted in connection with this proceeding three additional exhibits, specifically D-7, D-8 and D-9. What was-something, what was submitted last week and was the subject that we notified would be publicly released on Friday, which one was that, D-9?

MR. FUSCO: Yes.

CHAIRMAN PERSKIE: So the record is clear, on D-9 we received a request that was filed with the Commission last week, we received a media request for release of D-9. On Thursday the parties were notified that D-9 would be released on Friday--on

1	Thursday they were advised that the exhibit would be
2	released on Friday at noon unless a sealing request as
3	to some or all of it was received prior to that time
4	in which event that which was not the subject of a
5	sealing request would be released and that which was
6	would be held until today and nobody made a sealing
7	request as to D-9 and, therefore, D-9 in its entirety
8	was released to the media on Friday. Now I understand
9	there is no objection to that going into evidence; is
10	that correct?
11	MR. FUSCO: That is correct, Mr.
12	Chairman.
13	MR. AURIEMMA: I would offer it into
14	evidence.
15	CHAIRMAN PERSKIE: D-9 will be
16	received in evidence in its entirety.
17	(D-9 was marked into evidence)
18	CHAIRMAN PERSKIE: D-7 and D-8 have
19	been filed, specific sealing requests have been made.
20	MR. FUSCO: Yes, sir.
21	CHAIRMAN PERSKIE: You have reviewed
22	them?
23	MR. DOOLEY: Yes, sir, we have. We
24	have no objection to the sealing request as made.
	have no objection to the sealing legacot at

entertain -- I will admit and I understand that subject 1 to the sealing request no objection is made to the 2 admission into evidence in D-7 and D-8? 3 That is correct, Mr. MR. FUSCO: 4 5 Chairman. CHAIRMAN PERSKIE: And they are 6 offered? 7 MR. DOOLEY: Yes. 8 D-7 and D-8 will CHAIRMAN PERSKIE: 9 be received in evidence subject to the outstanding 10 sealing request. I would request a motion delegating 11 to me and to the Vice Chair acting separately or 12 together the authority to evaluate and determine the 13 sealing request by the end of business today. 14 So moved, Mr. COMMISSIONER HURLEY: 15 Chairman. 16 VICE CHAIR ARMSTRONG: Second. 17 Any comment or CHAIRMAN PERSKIE: 18 discussion? 19 All in favor will so indicate. 20 The record reflects the motion 21 carries unanimously. 22 (All Commissioners present voted in 23 favor of the motion, and D-7 and D-8 were marked into 24 25 evidence)

CHAIRMAN PERSKIE: We will rule on that today and Mr. Zimmerman will please see to it that somebody gives us a report as early in the day as possible.

MR. ZIMMERMAN: Yes.

CHAIRMAN PERSKIE: We have received two stipulations in the form S-2 and S-3. The record will reflect that there was a prior stipulation of S-1 which technically is not particularly relevant to these proceedings as it was an operational stipulation at the Taj; is that correct?

MR. DOOLEY: That's correct, Mr.

Chairman.

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CHAIRMAN PERSKIE: So we won't necessarily have S-1 here, but just so that all the numbers are straight we will start these proceedings on the stipulations with 2 and 3. 2 is a stipulation, operational stipulation as to the Plaza and 3 as to the Castle. They are both very brief. The parties have reviewed them?

MR. DOOLEY: Yes, we have.

MR. FUSCO: Yes.

CHAIRMAN PERSKIE: There is one in S-3, there's a representation that there would be a completion in paragraph one by April 26, was that

1	effected?
2	MR. FUSCO: Yes, it was, Mr.
3	Chairman.
4	CHAIRMAN PERSKIE: Does the Division
5	have anything on that?
6	MR. DOOLEY: Yes, it was, Mr.
7	Chairman.
8	CHAIRMAN PERSKIE: It was effected.
9	MR. DOOLEY: Yes.
10	CHAIRMAN PERSKIE: S-2 and 3 are
11	moved into evidence as stipulations?
12	MR. DOOLEY: Yes, they are, Mr.
13	Chairman.
14	CHAIRMAN PERSKIE: Mr. Fusco, no
15	objection?
16	MR. FUSCO: No objection, sir.
17	CHAIRMAN PERSKIE: S-2 and S-3 will
18	be received in evidence according to their terms.
19	(S-2 and S-3 were marked into
2 0	evidence)
21	CHAIRMAN PERSKIE: The applicant
22	exhibits in the Taj proceedings we admitted into
23	evidence A-1 through A-35 inclusive. Again, some of
2 4	those are specifically property specific to the Taj
25	and bearing no particular impact here, but insofar as

That's 48. I

the Taj and its financial status are I think an 1 integral part of the overall determination of the 2 financial status, The Trump Organization and Mr. 3 Trump, it would seem that most, if not all, of those 4 exhibits are arguably relevant here. Does anybody 5 object to that? 6 MR. FUSCO: No. 7 No objection. MR. AURIEMMA: 8 All of the CHAIRMAN PERSKIE: 9 premarked and preadmitted exhibits in the Taj 10 proceedings will be incorporated here by reference and 11 may be considered as evidence in these proceedings. 12 The applicant has submitted, I have a 1.3 list that runs through A-47B and then I have A-49 this 14 morning raising the obvious question of what happened 15 to A-48. 16 There was a letter MR. FUSCO: 17 provided to the Commissioners and Mr. Zimmerman and 18 Mr. Auriemma which depicts 48, 49 and 50, sir. 19 Oh, there is 50 CHAIRMAN PERSKIE: 20 As we speak I am being handed A-48. also? 21 everybody else have that? That's the amended D-6. 22 Correct, sir. MR. FUSCO: 23 CHAIRMAN PERSKIE: I have it, I just 24

didn't know that's what it was called.

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have 49, what's 50? 1 MR. FUSCO: And 50 is that board 2 right there which is -- which will be utilized in 3 testimony and it is a casino floor plan which will be 4 the subject of some testimony. 5 At which hotel? CHAIRMAN PERSKIE: 6 It will be two Castle. MR. FUSCO: 7 Trump Castle Casino floor plans depicting current and 8 proposed configurations in the casino. 9 Okay. All right, CHAIRMAN PERSKIE: 10 with respect to all of the applicant exhibits, it's my 11 understanding that we have a sealing request solely 12 with regard to a portion of A-46; is that correct? 13 MR. FUSCO: I think it should be two, 14 Mr. Chairman, A-40 and 46. 1.5 Yes, I beg your CHAIRMAN PERSKIE: 16 17 pardon. It's parallel to what you MR. FUSCO: 18 just considered with the -- these are the management 19 responses to the operations reports and they are 2.0 parallel requests for sealing of parallel provisions. 21 I will get to the CHAIRMAN PERSKIE: 22 sealing request in a minute. 23 First, Mr. Fusco, A-36 through 50 24 inclusive are offered into evidence? 25

MR. FUSCO: Yes, sir, with one 1 notation that the list and it's my fault, A-38C 2 indicates a forecast dated April 22, it should simply 3 say April 23 with that change onto your list, yes, we 4 would offer those two exhibits. 5 Mr. Auriemma. CHAIRMAN PERSKIE: 6 MR. AURIEMMA: We have no objection 7 to those exhibits. 8 Subject to the CHAIRMAN PERSKIE: 9 sealing request at A-40 and A-46, all of the exhibits 10 A-36 through 50 inclusive are admitted into evidence 11 and I would request a Commission resolution adding the 12 relevant portions of A-40 and 46 to the previous 13 authorization for determination of the sealing request 14 again with a notation that it will be done today. 15 COMMISSIONER HURLEY: So moved, Mr. 16 17 Chairman. COMMISSIONER DODD: Second. 18 CHAIRMAN PERSKIE: Comments or 19 discussion? 20 All in favor will so indicate. 21 The record will reflect that that 22 resolution carries unanimously. 23 (All Commissioners present voted in 2.4 favor of the motion and A-36 through A-50 were marked 25

into evidence)

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through C-6 are Commission staff evaluation reports with respect to the Taj and/or The Trump Organization previously considered in connection with the Taj hearings last week. Is there any comment or discussion about the suggestion that all of those documents as well should be available to and considered by the Commission in connection with these proceedings?

MR. FUSCO: No objection.

MR. AURIEMMA: No objection.

CHAIRMAN PERSKIE: All right, the record then will reflect that all those exhibits previously marked into evidence will be admitted here and incorporated by reference.

The staff has submitted in addition six other documents identified as C-7 through C-12 in the form of entities and qualifiers reports and EEO/AA compliance reports in each instance for the two hotels and the Division of Financial Evaluation reports at C-11 and C-12. Counsel, what are your several positions with respect to the admissibility into evidence of those documents?

MR. FUSCO: The licensees do not

object to the admissibility -- to the admission of those 1 documents. 2 MR. AURIEMMA: We have no objection 3 4 either. C-7 through 12 CHAIRMAN PERSKIE: 5 inclusive will be received and marked into evidence as 6 per their numbers. 7 (C-7 through C-12 were marked into 8 evidence) 9 Does that take CHAIRMAN PERSKIE: 10 care of all the exhibits, Mr. Zimmerman, as far as you 11 know? 1.2 MR. ZIMMERMAN: Yes, it does, 1.3 14 Chairman. All right, now CHAIRMAN PERSKIE: 15 let's talk about some miscellaneous rulings hither and 1.6 yon. We have, as I understand it, previously received 17 an application for qualification as a key license 18 holder of Kevin DeSanctis at the Trump Plaza. 19 Commission has previously as I recall granted a 20 temporary key license for Mr. DeSanctis. 21 That's correct. MR. AURIEMMA: 22 What's the status CHAIRMAN PERSKIE: 23 of that application? 24 MR. AURIEMMA: The status is as soon 25

as I get back to my office tomorrow or the next day we 1 will complete the investigation and the Commission 2 should have a letter on Mr. DeSanctis within the next 3 few days, certainly by the end of the week. 4 So that there is CHAIRMAN PERSKIE: 5 no change in his status at the moment? 6 No, there is not. MR. AURIEMMA: 7 And the temporary CHAIRMAN PERSKIE: 8 license expires with the expiration of the existing 9 Plaza license which is what? May 16. 10 May 16. MR. AURIEMMA: 11 May 16. MR. FUSCO: 12 So my intention is to MR. AURIEMMA: 13 provide timely a letter so that would not be a 1.4 practical problem for the Commission. 15 CHAIRMAN PERSKIE: Okay, so there is 16 really nothing we can do about Mr. DeSanctis this 17 morning, but we should keep in mind I guess that we 1.8 will have to act on him one way or the other by the 19 16th of May? 20 MR. AURIEMMA: Right. 2 1 All right. CHAIRMAN PERSKIE: 22 don't we so we don't lose it, next regular session is 23 May 8? 24 Yes, sir. MR. FUSCO: 25

CHAIRMAN PERSKIE: Why don't we add 1 to the agenda for May 8 a report from you. Would you 2 be comfortable saying you will have a report in by 3 4 then? That's fine. MR. AURIEMMA: 5 Why don't we add CHAIRMAN PERSKIE: 6 to the agenda for May 8 an agenda item on the 7 application of Mr. DeSanctis for a qualification as a 8 key employee. 9 Is Mr. DeSanctis here? 10 MR. FUSCO: Yes. 11 All right, thank CHAIRMAN PERSKIE: 12 13 you. As to the Plaza rulings as to 14 financial sources, wait just one moment please. 15 me get my well organized papers together. Here it 16 17 is. All right, financial sources at the 18 Plaza, the representation that is made to us, 19 gentlemen, is that none of the--with respect to the 20 Plaza none of the bondholders holds more than 15 , 21 percent of the bonds outstanding in connection with 22 the prior determinations of this sort made by the 23 The recommendation that we have, Commission. 24

therefore, is that none of the bondholders needs to be

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formally designated as and qualified to be a financial 1 source. 2 Mr. Auriemma. 3 That's correct. MR. AURIEMMA: 4 Mr. Fusco, that's CHAIRMAN PERSKIE: 5 your understanding? 6 MR. FUSCO: Yes, absolutely, Mr. 7 Chairman. 8 Anybody on the CHAIRMAN PERSKIE: 9 Commission have any comments or questions about that? 10 Mr. Zimmerman, do we need a formal 11 resolution to that effect or does simply the failure 12 to designate anybody as requiring qualification --13 That's sufficient, MR. ZIMMERMAN: 14 The entity and qualifier report does not 15 Chairman. designate any bondholder as a financial source and 16 there is no need for a waiver. 17 Okay. The record CHAIRMAN PERSKIE: 18 will simply reflect then that the Commission takes no 19 action which in itself is an affirmative determination 20 there is no qualification required. 21 Now we have a petition regarding 2.2 Trump Seashore Associates and the European American 23 Give me a second to get my memo organized 24 Bank. 25 here.

MR. FUSCO: The petition was filed on March 8 and it described--

CHAIRMAN PERSKIE: Fusco, excuse me for interrupting you for just a moment. I'm sorry, Mr. Fusco, you may proceed.

The petition to which you MR. FUSCO: refer was filed, Mr. Chairman, on March 8 and it describes a transaction involving Trump Seashore Associates and Trump Plaza with a lender bank which is The transaction simply stated European American Bank. contemplates that by virtue of a trust of which United States Trust Company of New York which would be trustee and that entity is already a qualified financial source by prior determinations by the Commission and European American Bank as beneficiary of the trust, European American Bank has already been qualified by this Commission as a qualified financial source, we ask for certain provision approvals and those approvals are set forth at the end of the petition.

CHAIRMAN PERSKIE: Mr. Fus--Mr.

22 | Auriemma.

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MR. AURIEMMA: The Commission has my eight page letter dated March 14, 1991. As you can see from that letter we do not oppose the requested

relief of TPA and of TSA. 1 CHAIRMAN PERSKIE: It's my 2 understanding essentially that there are two different 3 One is whether the questions that we need to resolve. 4 Commission approves the substantive terms of the 5 transaction and as Mr. Auriemma has just indicated the 6 Division does not object to that. 7 The other is what position that puts 8 EAB and the Trust Company in with respect to their 9 status. 10 Does either of you desire to be heard 11 with respect to that? 12 Only to add to what I MR. FUSCO: 1.3 have submitted in my papers that I believe that the 14 Commission has, I don't know exact contours, but I 15 think it's relevant, Mr. Chairman, an exemption, a 16 blanket exemption for casino service industry license 17 requirement as applied to entities which have been 1.8 found to be qualified as financial sources. 19 sure of the contours, but I have been advised by staff 20 that that ruling may be germane here. 21 Indeed it may. CHAIRMAN PERSKIE: 22 Mr. Auriemma. 23 Yes, really the status MR. AURIEMMA: 24

here is whether European American Bank in the

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Division's opinion should be a casino service industry or a financial source based on what I indicated in my letter that we believe European American Bank and United States Trust Company should be designated as financial sources. I note for the record again that both of those have, the entities have been previously qualified as financial sources and we believe this transaction is mostly in the nature of a financing transaction and we do not see the need to designate either or both of those parties as CSIs but only as financial sources.

CHAIRMAN PERSKIE: Anybody on the Commission have any questions or comments with respect to those issues?

Mearing none I would entertain a motion first to prove the terms of the proposed transaction and, second, to designate the European American Bank and the USTCNY as financial sources and to determine that by reason of the fact that they have already qualified as such and continue to qualify as such there is no need pursuant to the Commission's prior ruling to require separate qualification as a nongaming casino service industry.

COMMISSIONER WATERS: So moved.

COMMISSIONER HURLEY: Second.

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CHAIRMAN PERSKIE: Any comments or 1 discussion? 2 On the motion all in favor will so 3 indicate. 4 The record will reflect that motion 5 carries unanimously. 6 (All Commissioners present voted in 7 favor of the motion) 8 Mr. Chairman, with MR. ZIMMERMAN: 9 respect to the Plaza there is one other issue that we 10 perhaps could deal with. A-41A is an agreement 11 between the Plaza and Fidelity Management and Research 12 which raises an issue of the status of FMR under the 13 I believe the parties are prepared to state 14 their position with regard to the status of FMR and 15 the Division can give us an update on its 1.6 investigation of FMR. 17 Yes, when the MR. AURIEMMA: 18 agreement with FMR was entered into it became obvious 19 that FMR would become a financial source if and when 20 the transaction was consummated. Discussions were had 21 between Mr. Fusco and I and with representatives of 22 FMR and we commenced very quickly a financial source 23 It is completed. We have no negative investigation. 24

information. We recommend that the Commission approve

them as a financial source. My intention is once I return to my office tomorrow or the next day to have a letter submitted to the Commission to that extent.

CHAIRMAN PERSKIE: Are we supposed to act on that now?

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MR. ZIMMERMAN: We could list it for May 8 as you did with Mr. DeSanctis. I presume we would have a letter by then.

CHAIRMAN PERSKIE: You know, I think that's a preferable course of action. I don't anticipate and I'm not looking for any trouble, but frankly the Commission should not be in a position where it needs to act solely on the basis of an oral representation although, of course, Mr. Auriemma, you are who you are and I understand that, but we still ought to look at it and get some benefit of the same general background that your office always provides. So we will hold that but it should be listed on the May 8 agenda as well.

Anything further then on a preliminary rulings basis with respect to the Plaza?

MR. FUSCO: You have exhausted my list, Mr. Chairman.

CHAIRMAN PERSKIE: At least we haven't exhausted you, Mr. Fusco. It's early in the

day and we have a lot of work to do. 1 Moving then to the Castle, let's 2 start with the financial source determination. 3 my understanding that, again, with the exception of 4 the implications of the Putnam Company's holdings that 5 there are no bondholders save for Putnam and we will 6 deal with that separately. In the judgment of the 7 Commission staff and in the judgment of the Division 8 are required to be, are required to be qualified as 9 financial sources; is that correct? 10 That's correct. MR. AURIEMMA: 11 That's my understanding, MR. FUSCO: 12 sir. 13 Mr. Ehrenberg, do CHAIRMAN PERSKIE: 14 you desire to be heard on that point? 15 MR. EHRENBERG: Only with respect to 16 Putnam. 17 All right, then CHAIRMAN PERSKIE: 18 again the record will simply reflect the affirmative 19 determination by the Commission that save for Putnam 2.0 no bondholders are required to be designated or 21 qualified as financial sources. 22 Mr. Ehrenberg, I will hear you on the 2.3 Putnam statement. 24 Mr. Chairman and

MR. EHRENBERG:

members of the Commission, I am actually here 1 representing not Putnam, but the nine Putnam funds 2 each of them a separate fund that own bonds of the 3 The total is over 15 percent as we have Trump Castle. 4 recognized. You have each received, as has each 5 counsel, a letter from Robert Payne dated March 26 in 6 7 which he --Just hold up one CHAIRMAN PERSKIE: 8 I just need to I know I have it. I saw it. 9 second. get my hands on it. No, sorry, I have a different, I 10 have an April 29 letter. Which letter are you talking 11 1.2 about? The letter from MR. EHRENBERG: 13 Robert Payne dated March 26. 14 Is that in CHAIRMAN PERSKIE: 15 evidence before us? 16 No, it is not. MR. AURIEMMA: 17 In that case the CHAIRMAN PERSKIE: 18 question of whether I have seen it is highly 19 20 problematic. MR. EHRENBERG: I can summarize it 21 for you if you like. 2.2 It's attached to the MR. ZIMMERMAN: 23 staff memorandum on the issue, Mr. Chairman. 24 I thought I had CHAIRMAN PERSKIE: 25

seen it.

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Proceed.

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MR. EHRENBERG: Since I assume that

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you are familiar with that --

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CHAIRMAN PERSKIE: thought I had seen it. I have it right here and, in

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fact, I have read it. I assume the other members of

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the Commission have as well.

I'm not going to MR. EHRENBERG:

I told you I

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repeat the arguments in that letter, I just wanted to

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address one other point that is not raised in that

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It relates to the bills before the New Jersey letter.

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Senate and Assembly. In both of those bills there is

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a provision that would amend the Casino Control Act

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and would change the informal 15 percent rule to a

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formal 20 percent rule. In one of the bills that goes

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to 20 percent of all indebtedness, not just any

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particular issue and the other one is addressed to the

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debt issue. Obviously if that were a law at this

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point we would not, the Putnam group would not be

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As a second issue, in that

required to qualify.

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legislation there is a requirement that if you were to

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find with respect to a substantial mutual fund you

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could request that that mutual fund file a certificate

indicating that the mutual fund or funds has no intention to control the particular property.

Certainly the Putnam funds would be prepared to file any such certificate. There is a registration statement filed with the Securities and Exchange Commission with respect to each of those funds in those--that registration statement. The fund indicates directly that as an investment policy it is not their policy to--

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Mr. Ehrenberg, CHAIRMAN PERSKIE: with respect to the pending legislation which as you correctly note is pending, and is not presently in law, there is language in the draft of both of those bills which, I don't have it in front of me, but I'm reasonably familiar with what it says, and it talks in terms of the Commission's authority to require approval not only where there is control, but also where the source or the holder is in a position to exercise such an impact upon the controlling interest of the corporation, that licensure is required. again, understanding that we are not dealing with the statute, but rather with a proposed statute, which has to be kept very much in mind, even by that standard, isn't your participation here today and your successful application to participate, doesn't that

put you and doesn't your letter of April 29 in which you tell us about your committee's discussions with the Castle management, isn't it clear that you and your--you and your constituent groups have a substantial capacity to affect an impact on the Castle?

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MR. EHRENBERG: I had a feeling you might ask that question, Mr. Chairman.

CHAIRMAN PERSKIE: Then you are prepared for it.

interest, obviously each of the members of the Steering Committee in Putnam Management Company is a member of the Steering Committee have an interest in what happens in the Castle. On the other hand, that interest would be the same, perhaps not in dollar amount, but certainly in terms of intensity, even if the dollar amount of the bonds was below 15 percent, even at five percent.

CHAIRMAN PERSKIE: And indeed the language of the proposed statute would authorize the Commission to require or authorize the Commission to require licensure or qualification at .5 percent if, in fact, the impact on the management of the company was the same, would it not?

MR. EHRENBERG: I don't doubt the authority of the Commission to require a person who holds one bond for \$1,000. If you want that holder to qualify you have that power and I don't contest that. I am merely speaking I believe to your discretion.

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CHAIRMAN PERSKIE: Okay. In other words, you don't question the authority, you question the need or the judgment.

MR. EHRENBERG: Correct. I do that for a variety of reasons referred to really in the letter that is before you.

The legislative statement that went along with both of those bills said that the reason for this provision, this amendment, was to facilitate investments by mutual funds in Atlantic City casinos. I would suggest to you--to the Commission that requiring qualification is going to be a deterrent, not an incentive. The requirement to file, to sign a trust agreement creates innumerable issues when you compare the Casino Control Act with the Investment Company Act of 1940 which is a federal statute as well as the Investment Advisors Act. One has to sit with those two and try and square the responsibilities and I can tell you as a securities lawyer, it is a nightmare.

For the reasons addressed before you, 1 rather, that are in the letter, as well as this, I 2 would hope the Commission would exercise its 3 discretion. 4 I do want to mention to you that 5 Steven Asher who is a senior attorney and vice 6 president of Putnam Management Company is here today. 7 If there are any questions that any members of the 8 Commission wanted to ask of him, I would be happy to 9 bring him up before you. 10 All right, thank CHAIRMAN PERSKIE: 11 12 you. Thank you. MR. EHRENBERG: 13 On the Putnam CHAIRMAN PERSKIE: 14 status, Mr. Auriemma. 15 I had spoken to Mr. MR. AURIEMMA: 16 Ehrenberg about this on Friday I believe and I asked 17 him for the latest information as to the ownership of 18

Ehrenberg about this on Friday I believe and I asked him for the latest information as to the ownership of the bonds. Since I haven't heard anything on that I assume that the funds presently own 18.1 percent which is what was represented in the March 26 letter.

From our perspective, again, the question is whether or not they shall be required to

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Commission is aware, it has ruled which is informally

qualify as a financial source or not. As the

called the 15 percent rule and I guess the actual rule is whether or not these bonds are publicly traded and widely dispersed and whether there is some need to call them in for qualification as a financial source. At the present time the Division does not see the need to have them qualified as a financial source. question I think you raised with Mr. Ehrenberg is a broader question that perhaps goes to steering committees and whether they can render impact upon licensees which are in some fiscal trouble and as I was sitting here listening to that I think back to the Resorts situation and to the Taj Mahal situation and there may be others, but certainly those two, where there were steering committees and the steering committees were not required to come in as entities themselves for qualification.

CHAIRMAN PERSKIE: Now let me see if

I understand you. Are you suggesting that you have
said that you don't think that Putnam by reason of the
nature of its holding or the extent of its holdings
needs to be qualified notwithstanding they are
slightly higher than the informal ruling that's never
been written down?

MR. AURIEMMA: Right.

CHAIRMAN PERSKIE: What are you

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1	saying about the Steering Committee?
2	MR. AURIEMMA: We should follow the
3	past precedent that we have and not at this point
4	require the Steering Committee to seek or obtain some
5	sort of qualification. I think that would be
6	consistent with what we have done in the Taj Mahal
7	situation and the Resorts situation.
8	CHAIRMAN PERSKIE: Wellnow, that's
9	right, the Taj Mahal the individual that's filing is
10	not in the Steering Committee, is he?
11	MR. AURIEMMA: That's correct.
12	CHAIRMAN PERSKIE: They hold more
13	than he does, don't they?
14	MR. AURIEMMA: That's correct.
15	CHAIRMAN PERSKIE: We don't have
	i -ti committoed do
16	anything in the regs about steering committees, do
16 17	anything in the regs about steering committees, do we?
17	we?
17 18	we? MR. AURIEMMA: No, we do not.
17 18 19	we? MR. AURIEMMA: No, we do not. CHAIRMAN PERSKIE: Okay. Mr. Fusco.
17 18 19 20	we? MR. AURIEMMA: No, we do not. CHAIRMAN PERSKIE: Okay. Mr. Fusco. MR. FUSCO: We have no position, Mr.
17 18 19 20 21	we? MR. AURIEMMA: No, we do not. CHAIRMAN PERSKIE: Okay. Mr. Fusco. MR. FUSCO: We have no position, Mr. Chairman.
17 18 19 20 21 22	MR. AURIEMMA: No, we do not. CHAIRMAN PERSKIE: Okay. Mr. Fusco. MR. FUSCO: We have no position, Mr. Chairman. COMMISSIONER WATERS: Mr. Chairman.

clarification. 1 CHAIRMAN PERSKIE: Anything that you 2 can do to clarify. 3 No, I need a COMMISSIONER WATERS: 4 clarification, I am not trying to clarify for anybody. 5 Are we discussing the qualification 6 of Putnam? 7 CHAIRMAN PERSKIE: Yes. 8 Or the COMMISSIONER WATERS: 9 qualification of the Steering Committee? 10 CHAIRMAN PERSKIE: At the moment the 11 discussion is Putnam. 12 MR. AURIEMMA: At the moment it's 13 Putnam but I was responding to a question that the 14 Chairman asked of Mr. Ehrenberg with regard to 15 Putnam's impact and I thought in that context I would 16 raise the question of the Steering Committee. 17 COMMISSIONER WATERS: I am just 18 dealing with Putnam. 19 MR. AURIEMMA: Right. 2.0 Mr. Chair, for the MR. ZIMMERMAN: 21 record, the Commission has in the past in some 2.2 circumstances aggregated stock and bonds held by 2.3 different individuals when there was a finding that 24

they were under joint/single control and considered

them as one block and required the holders to qualify. That was not done with either of the steering committees referred to and as far as I know it has never been done in a steering committee situation and in this case the only facts are what is in Mr. Ehrenberg's motion which are not a lot of fact on which to make that judgment, but the Commission always has the option to make a judgment to aggregate securities if it finds they are jointly controlled.

CHAIRMAN PERSKIE: Yes. All right, but that's not really before us. Nobody has made that application yet and it isn't technically before us today, is it?

MR. ZIMMERMAN: Right. The only thing before you today is Putnam.

think you can probably answer this without calling your witness, if you can't you will let me know. The letter of March 26 indicates that there are nine separate funds that you manage, the largest holding of any of them being just under 12 percent of the Taj--of the Castle bonds. Am I to understand though that your obligations to your nine clients or your nine funds are generic and that you would not be in a position giving different ones give advice? In other words, is

there any basis on which, forgetting your identity at the moment as one of the Steering Committee, and just looking at your identity as the manager of 18.1 percent divided over nine funds, the largest of which is two-thirds of your holding, in effect there is no--the fact that there are nine different funds under your management is almost irrelevant, is it not?

MR. EHRENBERG: I think not, Mr.

Chairman. The important thing to remember is each of these operate by prospectus. Each of these funds has somewhat different objectives. They are really nine different companies. They are organized, they have boards. I don't discount and I'm not suggesting they are different boards of the nine companies, but they are driven by different objective, investment objectives. They have separate sets of shareholders, there may be overlap, but they really are nine different companies.

CHAIRMAN PERSKIE: And these holdings were all acquired through the public trading process?

MR. EHRENBERG: I believe that's the case, Mr. Chairman, but I would have to ask the client

22 case, Mr. Chairman, but I would have to ask the cli-23 to confirm that.

CHAIRMAN PERSKIE: We probably ought to bring him up here for that purpose.

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Sir, would you raise your right hand
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   please.
                       A S H E R, having been first duly
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   STEVEN
                  Ε.
   sworn, testified as follows:
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                     CHAIRMAN PERSKIE: Your full name
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   please?
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                     MR. ASHER: My full name is Steven E.
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    Asher.
                     CHAIRMAN PERSKIE: And your position
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    with Putnam?
                                 I am vice president and
                     MR. ASHER:
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    senior counsel of the Putnam Companies, Inc.
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                     CHAIRMAN PERSKIE:
                                         And you are
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    familiar with Putnam's holdings in these nine funds
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    that you manage of the Castle bonds?
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                                  I am generally familiar
                     MR. ASHER:
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    with the operations of the nine investment companies.
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                     CHAIRMAN PERSKIE:
                                         Is it--the
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    assumption I have been making, tell me whether it is
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    correct or incorrect in whole or in part, is that
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    these nine different funds that have the holdings
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    acquired those holdings in the ordinary course of
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    business and pursuant to the public trading of those
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    securities.
                                  That's my understanding,
                      MR. ASHER:
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yes, Mr. Chairman.

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CHAIRMAN PERSKIE: And that the funds did not, the nine different funds did not necessarily undertake any concert of action to acquire their separate positions in the Castle bonds?

MR. ASHER: There was no agreement among them, Mr. Chairman. The Putnam Management Company may have decided this investment was suitable for all nine of these companies and it may have purchased--

CHAIRMAN PERSKIE: The investment decision to acquire the interest or position in Castle was a Putnam decision or was a client decision or was a client decision or was a client decision on Putnam's advice or what?

MR. ASHER: All investment decisions including these investment companies are made by their investment advisor, the Putnam Management Company. However, the Putnam Management Company making investment decisions does them on a fund by fund basis. It makes the decision that this investment is suitable for some funds not for others.

CHAIRMAN PERSKIE: But the discretion in question is Putnam's?

MR. ASHER: The discretion in question is the Putnam Companies although the board of

trustees of each of the funds could, if they so chose, 1 direct them to buy or sell as they see fit. 2 CHAIRMAN PERSKIE: Anybody on the 3 Commission have any questions of the witness? 4 I just have COMMISSIONER WATERS: 5 one, Mr. Chairman, of Mr. Ehrenberg. 6 MR. EHRENBERG: Yes, sir. 7 COMMISSIONER WATERS: Insofar as 8 Putnam is a part of the Steering Committee, the 9 different funds are not going to take a different 10 position, are they, with regard to anything that grows 11 12 out of that activity? MR. EHRENBERG: I can't speak for the 13 The member of the Steering Committee is the 14 investment advisor, Mr. Commissioner, which is Putnam 15 16 Management Company. Investment advisor CHAIRMAN PERSKIE: 17 to the Steering Committee? 18 MR. EHRENBERG: Sorry, the advisor to 19 the funds is the member of the Steering Committee. 20 COMMISSIONER WATERS: So then to get 21 back to the question, whatever course of action that 22 advisor takes in any matter coming before the Steering 23 Committee would be binding then on all the funds? In24 other words, they have some independent course of 25

action they could take that would be contrary to the decision on the part of the advisor.

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MR. EHRENBERG: I think that theoretically there is a power of the board and, Steven, please correct me if I'm wrong, the board could require separate action.

MR. ASHER: The board could require separate action. In any event the investment advisor at any time could make the determination of holding or selling the securities is or is not in the best interest of one or more of the funds.

COMMISSIONER WATERS: I am not dealing with that at this point in time. I am dealing with the activities on the part of the Steering Committee.

CHAIRMAN PERSKIE: He is talking about the negotiations--

COMMISSIONER WATERS: Can the funds enter into that and contradict the judgment made by the advisor who is a part of the Steering Committee.

MR. ASHER: Sure, if the board of trustees decided that what Putnam Management did was not, in fact, in the best interest of the shareholders of one or more funds they would reject Putnam management's advice. They certainly have the power to

do that and certainly would be monitoring the work of the Steering Committee closely to make sure that it was consistent with the best interest of the different groups of shareholders.

COMMISSIONER WATERS: Fine.

CHAIRMAN PERSKIE: Anybody else have

any questions?

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All right, thank you, sir.

Anybody else want to be heard?

Comment or discussion?

Interesting problem. I am looking at it from a number of points of view, one of which is what would be our position if today the law were as the legislature is being asked to modify it. It seems to me that we would be faced today with pretty much the same question if the law were--the bills that were presently before the legislature were already the That would provide in effect a general guidance law. that 20 percent holdings would be presumed to be not requiring qualification which is generically consistent although not numerically exact with the role the Commission has already apparently taken at the 15 percent level. But the legislative language would also provide the authority of the Commission to require qualification notwithstanding the percentage

holding in the event that there was either an action to affect control or that the holder was in a position to affect such an impact upon the management or controlling interest of the company so that qualification would be required.

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It seems to me, that's not the language of the statute, although it is consistent with the philosophical approach the Commission has already taken so essentially that's what I mean when I say the enactment of this legislation making the 20 percent number would not automatically resolve this It would change the ground rules a little bit, but it seems to me the issue before us is the nature of Putnam's position. I'm not frankly particularly concerned over the fact that 18.1 is 3.1 percent higher than the Commission's informal rule of the past and the Division by its position obviously is not too That doesn't concerned about that either. particularly impress me. Particularly as I have said since there is every reason to believe the legislature is about to come out at a 20 percent number anyway.

But my concern is that that's not exactly where Putnam is today in connection with this holding of this licensee. This licensee is in difficulty. It is no secret and the reports that are

already in evidence before us establish that there are some very difficult financial issues here. Putnam by its letter of April 29, today, to us makes clear, and I'm not trying to be critical, Mr. Ehrenberg's letter of April 29 says nothing other than what any of us would assume it ought to say which is that the Steering Committee holding 33 percent of the bonds in discussion with another 48 percent holders have been in active negotiations with The Trump Organization and the Castle that those negotiations are ongoing, the terms of any deal are open, that there is at this point no formal agreement, no agreement formal or There is an offer which is outstanding. otherwise. There is, as I understand this letter, a contemplation There are no agreements at of some counteroffers. this point with respect to what I suspect will be important questions regarding the Steering Committee's The point of governance and provenance and funding. all that being that if not the Steering Committee as a whole, certainly Putnam's status as one of the heavyweights in the Steering Committee will over the course of the next few weeks, at least until an agreement is reached, exercise substantial impact on the discretion, the judgment, the management and indeed the financial status of this licensee.

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I think I would conclude that frankly 1 even if the law today were as I hope it will be or as 2 it's been presented to the legislature. Bottom line 3 is in my own view on the record before us I am 4 satisfied that difficult as it may be and burdensome 5 as it may be, I think Putnam needs to be before us on 6 an application for qualification. I would so move. 7 COMMISSIONER WATERS: Second. 8 CHAIRMAN PERSKIE: Any comment or 9 10 discussion? On the motion all in favor will so 11 12 indicate. 13 Opposed? The record reflects the motion 14 carries by a vote of four to one, Commissioner Dodd in 15 the negative. 16 (Chairman Perskie Vice Chair 17 Armstrong and Commissioners Waters and Hurley voted in 18 19 favor of the motion) 20 (Commissioner Dodd dissented) My understanding, CHAIRMAN PERSKIE: 21 Mr. Zimmerman, under our standard procedure they have 22 so much time within which to file the application. 23 30 days under the 2.4 MR. ZIMMERMAN: 25 statute.

CHAIRMAN PERSKIE: Failing which they
what, have to file an ICA?

MR. ZIMMERMAN: No, they have 30 days to file the application for an ICA which would include the trust.

CHAIRMAN PERSKIE: Okay. Mr. Ehrenberg, if you are not comfortable with what you need, check with Mr. Zimmerman later.

All right, Fred Trump we have already determined.

Does that clear the deck? Any other miscellaneous administrative matters that need to be addressed before we deal with openings and testimony?

Why don't we proceed to opening

statements if nobody minds and then maybe we will take a brief recess.

Mr. Fusco.

MR. FUSCO: Mr. Chairman, members of the Commission, on January 16 Trump Plaza Associates and Trump's Castle Associates Limited Partnership applied for renewal of their casino licenses. The Trump Plaza at the heart of the boardwalk adjacent to convention hall has held its license for seven years since May 1984. The Castle on 15 acres overlooking the 600 slips in Farley's Marina has held its license

for six years since June 1985. Both renewals will extend through May 16, 1993.

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Each licensee enjoys a new executive Nicholas Ribis, who will testify management team. today, has served as chief executive officer since February and is a member of the executive committee of Roger Wagner who will also testify has each licensee. been president and chief operating officer of the Castle for just over three months. You know Mr. He has been an Atlantic City executive for Wagner. eight years and brings more than 20 years of casino industry experience to the Castle. As you will see from the testimony he was very carefully and appropriately selected to bring his special management skills to that property.

Mr. Wagner will testify about how the Castle has structured its senior management team and is positioning itself in the Atlantic City casino market. He will discuss its financial forecast through May 1993 and specifically address new efficiencies it has already achieved, a revenue enhancement program it is now implementing and current and future operations cash flow.

Kevin DeSanctis has been president and chief operating officer of Trump Plaza since

He is trained as an accountant and is a former trooper with the New Jersey State Police and former detective with the Division of Gaming Enforcement. also brings 12 years of experience as a casino industry executive. Most recently serving as the executive in charge of all casino operations at the Mirage in Las Vegas for the 17 months preceding his employment at Trump Plaza. Mr. DeSanctis has been a senior casino executive at four other major Nevada casino hotels. He will testify about the management focus he has established at Trump Plaza, the team he has assembled to implement its plan and the changes he has made to its casino and other operations. discuss financial forecasts, operating results, casino marketing complimentaries and credit and current and future cash flow.

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Mr. Ribis, finally, will specifically discuss the exchange offered at Trump's Castle funding bondholders and the Trump Plaza agreement to purchase Trump Plaza funding bonds from Fidelity Research and Management Company. These transactions will satisfy upcoming bond sinking fund obligations. He also will discuss plans to satisfy the 1992 sinking fund obligations.

At the close of the testimony you

will find that the hearing evidence clearly and convincingly establishes that both Trump Plaza and the Castle are and will continue to be financially stable and that both will have the adequate financial resources to operate their casinos through May 1993.

Thank you.

CHAIRMAN PERSKIE: Thank you.

Mr. Auriemma.

MR. AURIEMMA: Today Trump Plaza
Associates and Trump's Castle Associates each seek a
two year renewal of their respective casino licenses.
Last August the Commission reopened the casino license
hearings of these two licensees. However, as we know,
reopened hearings did not begin. Rather, those
reopened proceedings were recently consolidated with
the present renewal proceedings.

Similar to the recently concluded hearings involving the Taj Mahal and Donald Trump, there are two primary aspects in the Division's view to today's proceedings, both financial, one involving the Plaza and the other one involving the Castle. We do not believe that there are any other critical issues affecting the licensees that have not already been addressed.

Since two year licenses are sought,

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each licensee must establish to the satisfaction of the Commission that it possesses, among other things, the requisite financial stability for the entire license term. One key to stability with both of these licensees revolves principally around their ability to satisfy their sinking fund and interest payments to public bondholders in each of the next two license years while maintaining adequate cash balances.

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The licensee publicly acknowledged that liquidity problems plague both facilities and financial reorganizations are necessary. As with the recent Taj Mahal and Trump reorganizations, developments have occurred in the last several weeks regarding each licensee. Specifically one development is a letter agreement with Fidelity Management and Research Company, A-41A in evidence, which if consummated will satisfy this June's 25 million dollar sinking fund payment of Trump Plaza. The licensee, however, must also demonstrate how it will satisfy this June's bond interest payment as well as an interest payment in December of 1991 and an interest and sinking fund payment that are due in 1992. course, while satisfying these payments Trump Plaza must also show that all its obligations are being met and that sufficient cash is available to effectively

run its operation.

The second development that has occurred recently involves a proposed exchange offer, A-47B in evidence, of certain Trump Castle Funding, Inc. mortgage bonds and if this occurs there will be a satisfaction of the June 1991 sinking fund payment. Here too we believe this licensee must explain how it will satisfy all other obligations during the two year license term especially since heavy reliance is seemingly being placed on a very successful casino operation.

Our scrutiny of the Castle is
extremely heightened given the fact that this licensee
did not make its June 1990 interest payment to its
public bondholders timely, but rather needed an
infusion of a larger amount of funds and the
applicable 10 day grace period. Also as we know the
December 1990 bondholder interest payment was only
narrowly made after a relatively small infusion of
funds.

I stood before you several weeks ago and indicated with respect to The Trump Organization that a financial restructuring was essential. I make the same comment here today regarding these two licensees. Both Trump Castle and Trump Plaza must

accomplish certain fiscal reorganizations if they are to prove to this Commission their financial stability.

Thank you.

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CHAIRMAN PERSKIE: All right, thank you.

That reminds me to address, gentlemen, a letter that we have received today under today's date from Mr. Bollenbach of The Trump Organization. The letter in four pages is in compliance with one of the license conditions attached last week to the Taj license which required a weekly report from Mr. Bollenbach not later than Tuesday morning of each week. This report, Mr. Fusco, as I understand it is submitted in compliance with the requirement for tomorrow's report.

MR. FUSCO: You are correct, Mr. Chairman.

CHAIRMAN PERSKIE: And will be received in connection with the Taj proceedings in that light, but it occurs to me that the subject matter with which it deals which is the financial reorganization of The Trump Organization is relevant and should be considered in connection with these two properties as well and, accordingly, it properly ought to be I suspect an exhibit in connection with these

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proceedings.
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                                  Yes, Mr. Chairman.
                     MR. FUSCO:
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                     MR. AURIEMMA: I have no objection to
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    that.
                                         It will,
                     CHAIRMAN PERSKIE:
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    therefore, be offered and received as exhibit A-51 in
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    evidence and I would express my appreciation to Mr.
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    Bollenbach and to the organization for bettering by a
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    day the requirement of the report.
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                      (A-51 was marked into evidence)
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                                         This report, Mr.
                     CHAIRMAN PERSKIE:
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    Fusco, is generically of the type that we had in
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           The Commission will expect on a weekly basis
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    that this type of report, the specific progress on
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    each transaction will be submitted.
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                                  That is our intent, sir.
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                     MR. FUSCO:
                     CHAIRMAN PERSKIE: We will take a
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    brief recess and reconvene at quarter of.
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                     MR. ZIMMERMAN:
                                      Mr. Chairman, I will
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    also note I received early last Friday the
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    registration statement update and I have a box full of
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    them in my office if Mr. Fusco would care to put them
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    in evidence.
                                  That specifically relates
                      MR. FUSCO:
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    to the Taj Mahal. I will follow whatever your wishes
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Wagner - Direct by Fusco 1 I don't know that we are coming back as the are. 2 Commissioner has indicated on the 16th of June or the 3 17th. 4 CHAIRMAN PERSKIE: I don't know that 5 it needs to be in evidence here. We should indicate 6 for the record in connection with the Taj proceedings, 7 which all are basically consolidated, but we should 8 indicate that in that context we have received them in 9 compliance with the other license condition and we 10 will be expecting regular reports from the 11 organization with respect to the solicitation process 12 hopefully to begin within the next week. 13 event, hold those and, of course, we will deal with 14 them when we get to the 17th of June. 15 MR. ZIMMERMAN: Yes. 16 (At which time a break was taken) 17 CHAIRMAN PERSKIE: Mr. Fusco, you may 18 proceed. 19 MR. FUSCO: The licensees would call 20 Mr. Wagner. 21 DIRECT EXAMINATION 22 BY MR. FUSCO:

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position at the Castle?

Silver & Renzi Reporting Service

I am the president and the chief operating

Mr. Wagner, you are--what is your present

Wagner - Direct by Fusco

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- Q And when did you commence that service?
- A I started work at Trump Castle on January 18, 1991.
- Q And you are employed pursuant to a three year contract, correct?
 - A That's correct.
- Q And could you give the Commission a sense of your educational background?
- A I hate to tell them how old I am, but I am a 1969 graduate of UNLV, Running Rebels.

CHAIRMAN PERSKIE: Thanks. Some of us really appreciate that.

and I had my first management position at the Sands in 1969. I have been in New Jersey for almost eight years. I was previously the president at the Claridge Casino, a position I held for five years. I also was a senior executive of the Edgewater in Laughlin, Nevada. I was executive VP of the Sands in Las Vegas and I opened the MGM in Reno as executive VP. So I have a good background in four geographical market places.

Q You have been now at the Castle as the chief operating officer for three months. What did

Wagner - Direct by Fusco

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you find when you first arrived in January and what have you been able to accomplish, Mr. Wagner, to date?

Okay, I quess it's no secret to anybody that 1990 was a disastrous year for the Castle and when I took the job when Mr. Trump talked to me back just around New Years Eve, I was well aware of the problems we would encounter as was he. I took the job with the understanding I would enjoy full authority over changing the business practices and the strategies and the marketing positioning of this company because as we know in 1990 the Castle suffered the most from the opening of the Taj. marketing executives call the brand name line extension trap fell into the Castle more than any other casinos in town. Our identity was denigrated and as the Castle in 1990 tried to keep its market share, it put horribly expensive promotional and complimentary programs in place. The end result was both the revenues went down, at the same time the expenses did not decline in their quest to stay up with the market which happened to be the same market as the Taj's. So when I came on in January I had to undertake three important steps. The first one was to reorganize the management organization and the staff itself. As we know The Trump Organization has gone

Wagner - Direct by Fusco
through a lot of management changes. I have been with
The Trump Organization 100 days and I am senior
president now so it's I guess by default--

CHAIRMAN PERSKIE: Did you hear that

Ribis?

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By default a lot of management at the Castle may have been there a long time developed what I call departmental island management that they tried to protect their own management turf and the bureaucracy in the middle developed over the last couple of years. I came in and identified senior management most of whom was at the Castle. only brought in a couple of people and we reorganized the structure, we got rid of approximately 210 middle management people in the end of January, approximately 10 days after I arrived at the Castle and since that time I have eliminated another couple hundred positions as we have been able to figure out how we can operate more efficiently and put some of the positions either get rid of them or consolidate them as is appropriate. We disbanded a number of the functions at the property that were nice to have in good times, but which we couldn't afford in bad times such as the in-house print shop. I closed the transportation facility. From Trump Castle's

Wagner - Direct by Fusco
standpoint it was an unnecessary function of the
magnitude we had. We also got out of the laundry
business as a contractor. We still do our own
laundry, but we found we couldn't do it for other
casinos in town given the casino wage rates that we
were paying.

During the period of time that we were reorganizing the management structure I am proud to say we have a good group of talented people on staff at the senior level now. Just recently joining us this morning with the comfort that we are going to make it through in the long run is a gentleman by the name of Barry Cregan. He started this morning coming out of Hyatt in Chicago where he operated eight properties for Hyatt. He previously worked in Atlantic City and in Las Vegas. We are really delighted to get him back. As you also know we moved Rich Zappulla back to the Castle where he started in 1985 which has really been a help to our casino operations and build morale and Bob Pickus and Tom Venier at the Castle. We have got a real good nucleus of executives.

CHAIRMAN PERSKIE: What's Mr. Cregan

going to do?

THE WITNESS: Mr. Cregan will become

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Wagner - Direct by Fusco
vice president of the hotel operations. He is filing
for his license this morning.

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During the 90 day period that we were Α reorganizing and trying to get costs down, which we have done so far to the tune of about 30 million dollars on an annualized basis, we started a program We have to of setting our new positioning into place. at the Castle get away from our reliance on the Trump We are calling it the Castle. Donald has supported this. While it may be a little tough for him to have his name shrunk down above the Castle headline, we intend to position the Castle totally separate as a resort facility, as a casual Trump property instead of the formal Trump property and I think Mr. Ribis will and Mr. DeSanctis will show that that's the intent as well at the Taj and the Plaza to make them distinct entities, to have them compete toward that segment of the market that we will appeal to better.

In that regard we have had to change our product because in marketing you are dealing with product, pricing, promotion of that product and, of course, delivery of service within the place. The four Ps we call it. Our strategy is to be aimed more closely at pirating customers from the boardwalk that

have large parking garages and not necessarily those from The Trump Organization. We are doing our strategic bombing planning right now so that we don't take out Trump enterprises when we go after that market. Along with the strategies and our advertising, our promotion efforts that will be kicking up, I will state a few of them, most of them around Memorial Day works around our product.

The Castle product was designed for the very high end customer. As a consequence of that approximately 75 percent of the rooms were comped, a very large proportion of the food and beverage was comped and, in fact, the Castle led the industry in percentage of promotional expense to its revenue.

our goal is to let paying people enjoy the facilities of what I think is the best physical property in Atlantic City without a doubt. We have lowered the prices of our guest rooms so that they are competitive with those people we want to go after that are currently staying in hotel rooms on the boardwalk. We have lowered the prices of three of our four specialty restaurants so that people can come in there and enjoy gourmet food and specialty room food at a price that is reasonable. We have moved about our buffet back to a location where we can serve 2,500

people a day as opposed to 900. We are reconstructing at this very moment a new lobby bar so that people can enjoy all aspects of our facility.

On Saturday night we instituted a new showroom policy which is a two wall show entitled Hollywood to Broadway. It kicked off very well. It's a show where the producer will share part of the risk of the production and will share a part of the rewards if we do well with it. As a consequence of that we intend to cut entertainment expense by about four million dollars a year.

For the Commissioners I have provided some charts and I know figures lie in liars figures sometimes, but I thought it might be appropriate to review the charts because in 90 days I am very proud of what our management team has been able to do. We have dropped the break-even point in the casino from \$624,000 a day in December down to \$442,000 a day through March. This was a combination by cutting expenses, complimentaries, payroll as well as increasing cash revenues from the hotel side of the ledger which has enabled us to bring the break-even for the casino down more than it had in the past. The Castle had a great reliance on the casino revenue only because of its complimentary program.

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The second page, B, shows you how we have trimmed the equivalent full-time employee headcount. The cuts you see from February and March as opposed to December and January reflect the management cuts. Last year the Trump's Castle management did cut employees, but they tended to be change people, people that cleaned rooms and bus dishes. We had to take the big chunk and make a big savings of about 10 million dollars out of management and that's where we went and got it.

In addition to those cuts we froze management's wages and the management including myself hated to do that 10 days after I got there, 'took a cut in pay and I had to lead the cut, but I thought it was important to get the point across as we froze the other management's pay. That pay will be reinstated to our management when we achieve our financial projections. Everybody is diligently looking to have that happen.

On the third page our accounts payable at the end of the year were very high in excess of 11 million dollars. My desire was to get our trade payables down to industry average. The payables on December 31 if you take out the Taj and the Castle, the remaining 10 casinos average about 5.6

million dollars. Right now we are just about at that point, 5.2 million dollars in trade payables. At the same time that we paid down our creditors you will note that we have been able to build cash simultaneously and in the worst part of the year during the absolute worst disruption a company could go through with the management change that we put into place and all the people we let go. So I believe those trends are very important.

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CHAIRMAN PERSKIE: What's this reference in 49C to investments? What's that mean?

THE WITNESS: The investment account is our cash not counting that needed in the cage in the hotel banks and all. The free cash available.

CHAIRMAN PERSKIE: Cash on hand.

THE WITNESS: To pay the interest payment.

A We have about five million additional dollars in casino cage and hotel banks and slot machine hoppers and all.

Handout D shows where we have taken promotional allowances and complimentaries from 18 and-a-half percent of our casino win down to 11 and-a-half percent of our casino win in March. My goal is to try to have that stabilized around 12, 12.2

Wagner - Direct by Fusco percent, somewhere around industry norm.

The chart on number E, rooms revenue, again this shows our quest to bring cash revenue into the place, allow occupancy to build with paying customers. We have finally crossed the line where we have 44 percent of our rooms being comped or revenue being comped and 56 percent of our revenue now being paid in cash. We are running about 92 percent occupancy for the month of April. So we have achieved our goal there and our products, our room products are superior to almost everybody's in town. We are going to exploit that in our marketing.

The same way with food and beverage revenues where we were way high on the comp side we brought it to a 54/46 ratio in the month of March and the industry average is just about 55 for the last quarter in December. So we are about where we should be on food and beverage revenues.

The effect of our gourmet room

program is seen in the last, second to last graph

where we have been able to push cash revenue almost

equal to comp revenue in the specialty rooms. That's

the four gourmet rooms. Obviously some of that is the

fact that we are comping less so the cash revenue

looks like a bigger percentage, but we actually are

Wagner - Direct by Fusco

trending upward as the last graph will show you, the

April food covers mid week are trending quite well.

So we are starting to use our facility.

CHAIRMAN PERSKIE: Food covers are cash payments?

THE WITNESS: Total people served.

CHAIRMAN PERSKIE: So that includes

the comps?

cash.

THE WITNESS: Includes the comps and

CHAIRMAN PERSKIE: Have the cash figures, I know they have gone up as a percentage, have they gone up in actual dollars?

THE WITNESS: Cash figures in the gourmet restaurants have gone up and overall cash is stable in the food and beverage department, slightly behind in the rooms department because we lowered our room rates and that should pay off for us as we keep our occupancy load full.

A So that kind of gives you a little bit of a flavor for the trend line. 90 days really doesn't tell you a heck of a lot. It's a very short period of time but I am very pleased with what we have been able to accomplish so far. Obviously the revenue side of the picture is coming slower because we did chase

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business out when we cut back on expenses. People were spoiled over a period of time at the Castle. To bring new profitable revenue back in we have to go after other people's profitable revenue and find new markets.

We are working closely with U.S. Air and are undertaking a number of sampling programs out of the mid west on some interesting Tuesday and Wednesday night overnight stays where we are actually comping the rooms to U.S. Air and those people are quite productive. We have the ability to measure our customers better than ever. I don't want to tell our whole marketing plan. I see a Harrah's representative Harrah's is not our enemy, in the back of the room. they are our ally for the boardwalk against the Marina, but we are also changing our product in the casino and that's the biggest most radical thing that will take place between now and June 1, hopefully Memorial Day, and I have provided for the Commission a before and after look of our casino floor to kind of show you what we have done there. The floor will completely change. We are in the process now. I will come up and show you.

 $\label{eq:CHAIRMAN PERSKIE:} \mbox{You are referring}$ now to the exhibit that we have marked as A-50?

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The Castle product has been Yes. unchanged in slot machines since Hilton took it over with very few exceptions. The property is in wonderful shape. It needs very little capital expenditures, but it needs a tune-up in slot We have ordered that and most of them are machines. already at the distributors shops here in Atlantic City, 400 brand new slot machines which we will be renting, leasing and deferring so as to have the least impact on our June 15 payment. But keep in mind I did have to put some things into place even before the I didn't take the job to make the June 15 payment. June 15 payment. I took it to serve out my three year contract hopefully and make the Castle come about long range.

The old layout is down here. We have about 20 percent of our slot machines with stools and we have six foot aisleways throughout this place, real tight cavernous, claustrophobic, you can't see over the slot machines. We are in the process now, this whole area is being worked on at this very moment where we are opening up aisles, widening aisles, we ordered 700 additional stools which will be here by the 15th of May and we will have a very comfortable casino for our slot customers.

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CHAIRMAN PERSKIE: What's the impact in terms of gross number of slot machines?

THE WITNESS: Believe it or not the slot machine numbers stay relatively the same. We actually decline by about 20 when we get through.

We will be removing three pits of table Currently we don't use this pit. hasn't been spread for almost a year. No demand for We are removing the slot machines in this area, putting a pit into there, removing the three pits here so we will have a net loss of 14 table games, 12 of which we are not using at all now anyway. removed one baccarat game so we will be down to two instead of three and we are able to get an extra couple blackjacks in our high limit pit. impact is really minimal on table games. At the same time we wind up with the biggest concentration of poker machines in the city in one area and very, very cost comfortable poker which everybody knows is the oncoming favorite kind of game for slot players. are installing the first Las Vegas style poker bar except for bartender. It will be a high poker bar with canopy high stools and flat top pokers, the brand new one from IGT that have just been released and we will service that with change people and a cocktail

Wagner - Direct by Fusco 1 waitress. In addition we will have slant top pokers like you have seen in some of the places in the Mirage 2 and a wide variety of other IGT players' edge pokers, 3 giving us a concentration of pokers, a concentration 4 of great high frequency dollar machines. The Castle 5 6 has always been perceived as tight. We will change 7 that perception and that will compliment one of the 8 most productive high limit slot areas in the city. Αt 9 the same time it will give us a very good movement 10 within our games operation because currently the games 11 concentrate up here when it's slow and we have a very 12 dead bowling alley approach back to our high limit 13 By making this change this part of the casino pit. 14 will be full all the time even during slow periods 15 leading people back into the high limit pit so they 16 don't feel like they are all by themselves. 17 Basically that's the change for the 18 casino product and that will be available --19 CHAIRMAN PERSKIE: Excuse me a minute 20 you said three pits will come out. That one--21 THE WITNESS: These three pits come 22 The dice pit, there are two of out, one, two, three. 23 them adjoining. 24 I didn't see that,

CHAIRMAN PERSKIE:

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all right.

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this. We wind up with wide aisles, we wind up with better access to our fire escapes and the visibility through the casino, when you come in the bus entrance you can see through the casino. It's just opening it up and it already has had some very great effects. We opened up the other, Friday night with this old area with brand new universal dollar machines and customer acceptance to them has been outstanding. So I can hardly wait until the floor is complete.

That gives you a little bit of an update where we are headed with the product.

Hopefully by Memorial Day the products will be in place, they will be priced and then we will start promoting them putting the gas pedal on and try to make our impact in the marketplace.

Any questions on the floor?

Q Mr. Wagner, have you revised your casino marketing or junket or credit policies?

they drove revenue last year about 30 million dollars a drop, the best that our pencil people could do lying would show a three million dollar loss so we discontinued them, and likewise with credit, we are still liberal with credit where it's warranted, but I

have put in specific safeguards so that the credit manager cannot be overridden without my approval or without Mr. Ribis' approval. We have set in benchmarks that are more conservative. I did lower the limits in the casino when I first came in because we were at what I considered not to be an acceptable balance of cash and we now have an acceptable balance. I found that most of our customers are happy with the limits. We are not changing our limits. We still have acceptable limits in excess of five and \$10,000. Not too many people make those kind of bets. We are not betting \$100,000 anymore.

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Q The exhibits contain management forecasts of the Castle's financial condition through mid 1993. Are these projections in your opinion reasonable and attainable?

A Yes. I believe we will make those. I hope to exceed those.

Q January to March is the first quarter period. It is now closed. The Castle operating results have been reported on. How did these results effect your opinion that the Castle forecasts are reasonable?

A I pride myself in being able to forecast fairly accurately and I think the Commissioners

Wagner - Direct by Fusco remember from the Claridge we were able to do that pretty effectively, at least the last 36 months in particular. Our programs and our management are--management is programmed to flex with the Games revenue has come back a little slower than I had hoped. Slot revenue on the other hand overachieved the projections in the first quarter. We need to have about 7.3 percent of the market to meet -- make our projections. Obviously the projections show that we will achieve our goals by having a very good third quarter. That's the main reason to have our products in place, not go out and do crazy promotions until we are ready to go and I am confident we will be ready to go with a full blown campaign to use our new facility and I think it will be a new facility. We have some surprises I won't talk to you about in public right now as to what we intend to do around the first part of June.

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Q You exceeded your forecasts in operating income, is that correct, Mr. Wagner?

A Yes, we did. We beat the projections by \$600,000 in operating income and that was given a very disruptive first period of the year. We had with three hundred some people laid off, we weren't liberal, but we did give severance benefits to

Wagner - Direct by Fusco virtually everybody that left and that was very costly for us.

CHAIRMAN PERSKIE: The cost has all been absorbed?

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BY MR. FUSCO:

THE WITNESS: It's all been absorbed.

Q The forecasts assume two asset sales.

Could you give the Commission a report on the status of those transactions, sir?

We closed down our transportation Yes. center as I reported earlier. We had approximately 130 employees there in Trump Castle, furnished limousines and maintenance for the fleets of all three Trump properties and then billed back on a pro rata basis. It was determined by Nick and I that the Castle should get out of the limousine business and we decided to try to sell the facility. We had it on the market and it was finally determined that the Taj Mahal which needed a fleet was probably the best buyer for the facility that could use it. Most of the staff there was ex-Taj Mahal employees and we wound up selling that transportation center on Delilah Road to the Taj and closed that transaction in the middle of April sometime. We brought in 1.7 million dollars of cash into the Castle.

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We are also in an agreement right now with the Taj to sell them our parking facility on the White Horse Pike in exchange to lease their facility which I right across the street from the Castle.

Q What's the dollar amount of that transaction, sir?

A That will bring in about 4.9 million dollars in cash to us. Hopefully that transaction will close in May and we will then assume the lease and move our folks closer to the facility which then will enable us to negotiate cheaper transportation prices. We will still run the shuttle bus back and forth with the Brigantine Road construction, we will keep that convenience.

CHAIRMAN PERSKIE: Shuttle between the hotel and the garage?

THE WITNESS: The hotel and the Taj parking lot which will become the Castle parking lot.

BY MR. FUSCO:

- Q Flat surface parking?
- A Flat surface parking, right.
- Q The--what is the present today cash position at the Castle?

A Including the cage bankroll it's about 15 million and we have a down payment in escrow on the

Wagner - Direct by Fusco parking lot which isn't included in that.

- Q And that total parking lot price is 4.9 so that 15 million doesn't count the 4.9?
 - A That's correct.
- Q And sinking fund payment aside, Mr. Ribis will address that in his testimony, will the Castle cash flows from operations be sufficient to meet its obligations, Mr. Wagner, to pay bond interest, real estate taxes, slot machine fees and other significant expenses as they become due through the license term?
 - A Yes.

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- Q Your answer yes includes the June 15 bond interest payment, is that not so?
- A That is correct, assuming the sinking fund payments are made as Mr. Ribis--
- $\ensuremath{\mathtt{Q}}$ I represent Mr. Ribis will address that, Commissioners.

In your opinion, as of today are the financial projections contained in exhibit A-44C reasonable and attainable through May 16, 1993?

- A That's a long ways out, but I'm confident we will achieve them, hopefully exceed them.
- Q In your opinion as of today, does the Castle have the financial stability and adequate financial resources for the operation of its casino

Wagner - By Chairman Perskie through May 16, 1993?

A Yes, sir.

MR. FUSCO: Mr. Chairman, that's what

I have.

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CHAIRMAN PERSKIE: Just, Mr.

Auriemma, if I may before you proceed.

EXAMINATION

BY CHAIRMAN PERSKIE:

Q On that last, Mr. Wagner, you indicated in passing when you were at the board there the property is in very good shape and needed little capital I can't tell from the materials that have been submitted, and Mr. Fusco, when we get to Mr. DeSanctis I will have the same question, where are you in terms of budgeting current capital? What's contemplated? What do you estimate that you are going to need on an ongoing basis? Where does it come from?

A Captain expenditures in 1991 are minimal. We have about \$400,000 we spent so far this year mostly in the slot acquisition, down payments for those. We have done some renovations in the place. The buffet was renovated. We are renovating a bar right now. As far as the physical facility itself it's been exceptionally well maintained. Donald Trump is a stickler for cleanliness and having it

Wagner - By Chairman Perskie
up-to-date. So the management really did an
outstanding job in maintaining it. In 1992 we foresee
the need to purchase soft goods for the Bay Tower,
which is the original building, as well as probably
television sets, maybe cash registers for the
restaurants which are from day one. With the
exception of that, the place was just renovated carpet
wise in October and, in fact, the company bought twice
as much carpet as it needed so if we have to carpet
again we have it. Unlike the Claridge, we won't have
a flood on the casino floor so I don't anticipate the
need for that.

Q So the bottom line you are telling me is that for '91 and probably for most of '92 there is very little budgeted for current capital?

A We have four million I believe budgeted in '92. Most of that will go to slot machines and '93 if I recall there is five million.

Q Nothing in '91?

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A In '91 I would have to look that up, but I think it's around, we have around three million dollars allocated. Most of that goes to the road construction, Brigantine Road.

Q Given that, as near I can figure, your only source of cash is from operations over this

Wagner - Cross by Auriemma license period, what happens if --what happens if you 1 have an unanticipated problem, boiler breaks or roof 2 explodes or whatever? 3 I think the cash balances that we are 4 showing give us enough comfort that if we had a 5 disaster, or a slot machine progressive that might go 6 off or a shortfall to a small degree, we can make all 7 of the payments needed. 8 Mr. Auriemma. CHAIRMAN PERSKIE: 9 CROSS-EXAMINATION 10 BY MR. AURIEMMA: 11 Mr. Wagner, just following up on some of 0 12 the questions the Chairman just asked you, with 13 respect to obligations that are due in 1991, can we go 1.4 over them a little bit? 15 Surely. Α 16 There is a payment due to the Department 17 0 of Transportation in 1991 for roadway improvements? 18 Yes. Α 19 And that's 3.5 million dollars? 20 Q That sounds like the right number. Α 21 And that's budgeted for the latter part of 22 0 2.3 the year?

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paid in August.

We anticipate the first payments will be

- $\ensuremath{\text{Q}}$. And that would be made according to your projections from cash flow?
 - A That's correct.
- Q Additionally there are real estate payments due every quarter for the rest of the year commencing on May 1?
 - A Right.
 - Q And that's about 1.9 million dollars?
 - A Right, every three months.
- Q Again, that's anticipated to come from cash flow?
- 12 A Yes.

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- Q Additionally, on July 1 of this year there
 is a slot machine fee that's due to the Casino Control
 Commission?
- 16 A Yes.
- Q And that's somewhere in the neighborhood of \$830,000 to \$840,000?
- 19 A That's correct.
- Q With respect to your cash position today
 you indicate it was 15 million dollars?
- 22 A Yes.
- Q That is inclusive of house funds, casino
- 24 funds?
- 25 A That's correct.

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- Q What is generally reserved for house funds that cannot be used let's say to pay bills or expenses, et cetera?
- A Generally around four and-a-half to five million dollars.
- Q So that would leave somewhere around 10 million or 10.5 million available for use?
 - A Right, as of the end of April.
- Q Do you know what your accounts payable are today?
- 11 A They should be very close to the graph 12 there, the 5.2 million.
 - Q And generally most of them are within a zero to 60 day time frame?
 - A They are getting very current.
 - Q The intention is to maintain that level--
 - A That's correct.
 - Q --of accounts payable.
 - Do you know what outstanding, what total the outstanding checks of the Castle are today?
- A \$600,000 about. He is pulling my strings back there.
 - Q Currently is it fair to say that Trump

 Castle has no credit lines that it can tap in the event of a need for funds?

A That's correct.

Q There is contemplated in the exchange offer that a credit line be established for payment of the December 15, 1991 interest payment for the new series A-3 bonds; is that correct?

A Yes.

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Ribis?

Q And are you working on that or is Mr.

A Mr. Ribis is working on that.

Q And is--can I assume that the fee or interest on that credit line would come from operations as well?

 ${\tt A}$ I understand it will be an obligation of the Castle.

Q At this point do you anticipate, other than this line of credit, do you anticipate any other borrowings other than let's say--well, do you anticipate any other borrowings?

A I don't think so.

Q Let me go back to something you said when you were up at the chart here with respect to slot machines. You indicated that there were about 400 new slot machines on order and about 700 stools?

A That's correct.

Q How is that going to be paid for?

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A Some of the equipment we paid for up front. That's the way we finance credit. Most of the slot vendors, believe it or not, they are our best creditors because they know the power of the slot machines. Sigma, Universal, even Bally and IGT have given us deferred payment plans.

Q Deferred until when, do you know?

A August in some cases. We have one program which is an 18 month payout with no payments due in November, December and January, so 15 equal payments over 18 months and parties have been financed for 20, 25 percent. The Gassert chairs were purchased with a 50 percent down payment.

Q Those payments have already been made, those down payments?

A Yes, with final payments due in August and September.

Q Do you have A-49 in front of you, the chart you were referring to before?

Can I just go for a minute to A-49C. That shows investments and I assume it shows cash?

A The investment, it should be cash excluding house funds.

Q Does that figure also include the 1.7 million dollars received from the sale of the

Wagner - Cross by Auriemma transportation center? 1 Yes, it does. 2 And that's a one time sale, correct? 3 0 That's correct. Α 4 Go back to the first page, A-49A, let me 5 Q just go over that again. That's a break even 6 Is that a break even based on what, on debt 7 analysis. service, on operating --8 That's operating cash flow. Α 9 Operating cash flow? 10 Q Anything above that we are putting money 11 into the investment account to make the payment. 12 So that's an CHAIRMAN PERSKIE: 13 operational break even then. 14 THE WITNESS: Yes. 15 BY MR. AURIEMMA: 16 Go to A-49E for the moment. 17 Q Which one? Α 18 That shows various percentages, A-49E. 19 20 correct? That's correct. 21 Α Does this chart tell you if revenue is 22 going up or down? 23 No, it only shows you the strategies 24 working as far as the ratios. 25

- Q Is it fair to say as a whole revenue projections are projected for '91 to be below 1989 levels?
- A That's correct. We turned in forecasts that show declines from last year, substantial declines, but even greater declines in costs on the cost side.
- Q Earlier you were talking about the marketing strategy and you were talking about the Castle and the Taj going after the same market. Could you just expand on that again and what now is the marketing strategy of the Castle, what market are you going after?

to have three properties very much the same as far as quality and market target. Obviously there is only so many people that that appeals to, and when the Taj Mahal opened up the bigger, fancie, glitzier boardwalk property an awful lot of our customers, as did the Plaza's customers, went over to enjoy the Trump facility there. We suffer continually whenever they put on a promotion and do a mailer or whatever. Our customers which are their customers now as well take off over there to a greater degree than some of the other properties.

Our reason to change our positioning from a pricing standpoint and from a floor layout standpoint is to appeal to a different crowd now going towards the drive customer, not necessarily the Harrah's customer. They are very loyal customer, the Harrah's. Our research has pointed out we would blow our brains out going after them. I won't tell you who we are going after on the boardwalk. If it isn't Harrah's, Claridge, Taj and Trump Plaza, you can guess who it might be.

COMMISSIONER DODD: So smaller isn't necessarily better.

THE WITNESS: All's fair in love and

15 BY MR. AURIEMMA:

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war.

Q Mr. Wagner, earlier you were talking about getting costs down and you referred to a figure of 30 million dollars on an annualized basis?

A Yes.

Q In the--let me go back one step. Are you familiar with the offering circular?

A Yes.

Q There is a statement in there on page four that says that cost cutting measures have been projected to save 25 million dollars per year. Is

Wagner - Cross by Auriemma that basically the same what we are talking about 1 2 here? When I originally did the projections with Α 3 Mr. Venier and the other senior management, I 4 earmarked approximately 25 to 30 million. Based on 5 first quarter results we are annualizing at 44 6 million. I am hoping that our revenues go up so that 7 we have to apply some expense to the increased revenue 8 to get it there that we will exceed the 30 million, 9 but I hope it doesn't go to 44 because--10 What number is CHAIRMAN PERSKIE: 11 that a percentage of? In other words, if it's a 30 12 million dollar reduction, 30 million dollars from what 1.3 number? 14 30 million dollars from THE WITNESS: 15 242 million last year in expenses, we are projecting 16 it looks like 207 million on the revised projections 17 as of March. 18 CHAIRMAN PERSKIE: So that's about 12 19 20 percent? THE WITNESS: Yes. 21 BY MR. AURIEMMA: 2.2 In response to a question Mr. Fusco asked Q 23 you earlier you indicated that operating income was 24 above budget for the first quarter? 25

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Q Is it also fair to say that the hold percentage for the first quarter was good and above your projection?

A It was.

Q Is it also fair to say that the consummation or completion of the exchange offer is critical to the Castle?

A We have to do that to make the payment.

Q Without a successful completion of that exchange offer the Castle would not be able to meet its sinking fund obligation, would it?

A Unless we find other sources of funds which I am not aware of.

Q And right now you are not seeking other sources of funds?

A No, sir.

Q Or other credit lines other than perhaps the one for the A-3 bonds?

A That's correct.

Q And you don't anticipate any additional either loans or capital contributions from Donald Trump, do you?

A I don't think so.

Q There is -- there are two loans that

Wagner - Cross by Auriemma MidLantic National Bank has with respect to the Castle. Α Yes. The one is a 50 million dollar plus loan Q and one is about a 13 million dollar credit line? Right. Α Are you familiar with those? Yes, I am. Α And by virtue of letter agreement certain 0 interest payments were deferred until June 15, 1991? Yes. Can you tell us what the status of those Q payments are at this point? I believe Mr. Ribis will probably address that as he is in negotiations with MidLantic. But that is -- those interest payments have to be resolved one way or another; is that correct? We have a mutual understanding with them, A but it hasn't been reduced to writing yet. The original forecasts that were submitted to the Commission either in January or February of this year, did you participate in those or were they drafted and written before you joined the Castle?

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completed and when I joined on the 18th of January we

The original projections had been

Wagner - Cross by Auriemma asked and received an extension of time to further look at it with some of the strategies I wanted to apply to it and then we took into account those quick cost cuts that we made which had been anticipated by the previous management.

- Q Is it fair to say that you do have some familiarity with those original projections?
 - A Yes.

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- Q Originally before the offering circular was issued it was contemplated that the sinking fund payment in June would be solved by the purchase of bonds on the open market at a discount?
 - A Yes.
- Q And if that had occurred there would have been a reduction in the total amount of long-term debt of 22.7 million dollars?
 - A In that number, right.
- Q Now if the exchange offer is consummated there will not be that reduction; is that accurate to say?
 - A That's correct.
- Q And is it also fair to say that that would be the same for 1992 as well if there is some kind of exchange offer in that year as opposed to a purchase on the open market?

- A Yes. There will be no debt reduction.
- Q Is it fair to say then that there will be no reduction in long-term debt until what particular year, will it be '93 or 1996?
- A On the projections we have '93. In June we would probably be able to make a partial purchase of the bonds depending on the price. If we make or projections the price will be running up close to par so then we wouldn't be able to. At 50 cents we would have no problem.
- Q The new series of bonds, these A-3 bonds, interest has to be paid on those bonds semiannually?
 - A I believe so.
- Q And that's about three million dollars approximately?
- A Yes.

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- Q Let's just go over the parking situation for a moment. Castle employees ultimately will be using the Taj Mahal intercept parking lot?
 - A That's correct.
- Q And there is a CAFRA permit with respect to that intercept parking lot; is that correct?
- 23 | A Yes.
- 24 Q And you are familiar with that?
- 25 A To some extent.

- Q It has another year to run?
- A I believe so.

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- Q And what is the intention with respect to either an extension of that permit or moving to another parking location?
- A Mr. Ribis has some ideas on that matter, but both of those are possibilities.
 - Q If all goes as projected and the offering circular comes to pass, an exchange offer is made, you are projecting a cash balance of 12.8 million as of June 30, 1991?
- 12 A 12 million, seven plus five, yes.
- CHAIRMAN PERSKIE: That's after the payment of the interest?
- THE WITNESS: Pardon me?
- 16 CHAIRMAN PERSKIE: That's after the
- 17 | interest payment?
- THE WITNESS: Right, after we make
 the interest payment on June 15 we should have 22
 million dollars plus cage bankroll on June 15. We
- 21 will make the interest payment by June 30, we will
- 22 have accumulated enough more so that we will have
- 23 seven million dollars, plenty of money to make the
- 24 slot payment on the first of July.
- 25 BY MR. AURIEMMA:

- Q And that takes into account the May 1 real estate tax payment as well?
 - A That's right.
- Q But does not take into account the 3.5 million dollars owed to the Department of Transportation?

A No.

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Q The original forecasts reflected a capital infusion of 5.6 million dollars in 1991, June of 1991 and another 5.6 million in June of 1992 and 3.5 million in June of 1993 and they are eliminated in the revised forecast; is that correct?

A Yes.

Q Is it fair to say that they are eliminated because the Castle expects that there will be future exchange offers?

an exchange offer this year and next year and not a cash infusion. We took those out, we built in the MidLantic interest payment, the arrearage for October 1 into the program as well as all the payments for the roadway, it's all in there.

Q Is it also fair to say with respect to long-term debt in the revised forecast long-term debt is some 80, 85 million dollars higher than originally

Wagner - Cross by Auriemma forecasted?

- A I'm not sure.
- Q Let me go through it then a little bit slower. Assuming that there are no interest--assuming that there are no sinking fund obligation of bonds to retire, those 22.7 million dollars would not be retired in June of 1991; is that correct?
 - A That is correct.
 - Q And the same would be so for 1992?
- 10 A Yes.

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- Q Is it also fair to say that there is going to be an interest expense regarding the Series A-3 bonds and I guess we said it was about three million dollars?
- 15 A Right.
- Q So if you, I don't know what my math is,
 but if you add that up, that is a situation where
 long-term debt would be higher than originally
 forecasted if the bonds had been purchased on the open
 market?
- 21 A That's correct.
- Q As far as you know, the Castle doesn't
 have any commitment with respect to its bondholders to
 exchange bonds in 1992 or 1993, does it?
- A Not at this time, no.

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	Wagner - Cross by Auriemma
1	Q . I will ask Mr. Ribis about 1991.
2	The exchange offer states that the
3	issuance of the A-3 bonds will increase the annual
4	debt service by \$28,350. Can you explain to me what
5	that means, how that figure was arrived at?
6	A No, I can't.
7	Q I will ask Mr. Ribis that.
8	MR. AURIEMMA: That's all I have.
9	Thank you.
10	CHAIRMAN PERSKIE: All right, thank
11	you.
12	Anybody on the Commission have any
13	questions for Mr. Wagner at this point?
14	All right, you may step down, Mr.
15	Wagner. I will ask you to remain available during the
16	course of the proceedings until we close in case
17	something does occur to us.
18	We will take a luncheon recess at
19	this point and reconvene at 2:00.
2 0	(At which time a lunch break was
21	taken from 12:50 p.m. to 2:10 p.m.)
2 2	CHAIRMAN PERSKIE: Mr. Fusco.
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2 4	KEVIN DESANCTIS, having been first duly
25	sworn, testified as follows:
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DeSanctis - Direct by Fusco

- 1 DIRECT EXAMINATION
- 2 BY MR. FUSCO:

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CHAIRMAN PERSKIE: Mr. Fusco, where are we with Mr. DeSanctis? Oh, that's right, we did that this morning. He will have a letter in this week.

MR. AURIEMMA: That's right.

MR. FUSCO: And he is on the agenda

- for the 8th.
- 10 BY MR. FUSCO:
 - Q Mr. DeSanctis, you are presently president and chief operating officer of Trump Plaza, correct?
 - A That's correct.
 - Q Could you give the Commission the benefit of your educational background?
 - A I have a bachelors degree in accounting from Pfeiffer College.
 - Q And after you graduated college, did you serve with the state police?
 - A Yes, I did.
 - Q Could you describe that experience please?
 - A Basically I was in the state police for approximately four years, three of which was spent on the road, the last year was spent in the Division of Gaming Enforcement.

DeSanctis - Direct by Fusco

- Q And have you--could you describe for the Commissioners your experience in the casino industry in Nevada? How many years?
- CHAIRMAN PERSKIE: Could you just tell us what four years you were with the state police?
- 7 THE WITNESS: I believe I was in the 8 state police '75 through '79.
- 9 BY MR. FUSCO:

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- 10 Q And you left and you moved to Nevada,
 11 correct?
- 12 A That's correct.
- Q And you've had 12 years experience in the Nevada casino industry?
- 15 A That's correct.
- Q Could you describe -- what position did you leave to come to Trump Plaza?
- 18 A Basically I was the vice president of 19 casino operations at the Mirage.
 - Q And how long did you serve there?
 - A I opened the Mirage. I did all the prehiring, took care of all the administrative work.

 I was there basically four months prior to opening.

 Prior to that I was at the Golden Nugget. I was vice
- 25 president of casino operations at the Golden Nugget

DeSanctis - Direct by Fusco

for a brief period of time. Prior to that I was
senior vice president of casino operations at the

Dunes Hotel and prior to that I was senior vice
president of casino operations at the Aladdin Hotel,
and just prior to that I left the Reno Hilton where I
was vice president of casino operations there.

Q So you have now been at Trump Plaza for two months. What did you find when you arrived there and what have you been able to accomplish thus far?

A Well, basically it's clear Trump Plaza had a very difficult year in 1990, not only with the Taj opening, Taj Mahal opening, but also with the management change. The president resigned right around the time the Taj was coming on line. It created a tremendous amount of confusion I believe not only in the employees' minds but also in the customers' minds.

CHAIRMAN PERSKIE: That was who?
THE WITNESS: Jack O'Donnell I

A Basically management never reacted to the competitive market that was newly created by the Taj and, of course, the result was a very poor operating year.

Of course I arrived in February

believe.

DeSanctis - Direct by Fusco

basically as a consultant and spent 30 days trying to learn the operation until my temporary approval from the Commission. I was approved on March 13 and basically from that point forward we have been implementing programs to address the problems that we saw at the Plaza and they are very simple, straight forward programs.

Our idea is to concentrate on the details. To run an upscale facility. The Plaza is a gorgeous facility. It has a great location and has a lot of really good employees and basically what our intent was was to take the existing employees and the existing management, senior management where possible, and then add a few key spots. Right now we have two positions pending approval by the Commission, one senior—or vice president of casino operations that will be Bill Vallardo and the other is Lily Simone who will be vice president of bus and transportation and basically that will be our management team. It's a very capable group of people.

CHAIRMAN PERSKIE: Who is running the hotel operations?

THE WITNESS: That is being run by Mitchell Etess and our chief financial officer is Frank McCarthy. Our food and beverage vice president

DeSanctis - Direct by Fusco is Urs Nuesch.

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A Basically we are approaching the problem from a revenue standpoint. Although we are doing our best to be as efficient as possible, we feel the Plaza as being an upscale operation can cater to more of a premium player and we are going to direct our market efforts in that arena.

We look at basically revenue in two primary areas, games and slots. In the games end we took our junket and charter program which was costing us approximately 14 million dollars a year and we eliminated it, primarily because we have never seen anybody that can make any money off a junket charter program. We are substituting that with a very strong splinter program. Basically by splinters I mean that will be individual players that come in as opposed to groups that are prepaid for. Every player would have to qualify prior to being given any complimentaries for airfare reimbursement and basically we would look at each player like an income center, a little profit center, and we would try to increase our margins significantly. Basically what I found in the games department was that there was no margin and unfortunately in operations such as the Plaza if the only place you can make money is in your slot

DeSanctis - Direct by Fusco

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operation then you are in trouble and that's basically what happened in 1990. Slots was the only department other than if you go into food and beverage and things like that, of course, on a fully allocated basis they don't make any money and with the Plaza all we had was slots with a 48 percent operating margin which is just terrible. There is no way to make any money.

So basically we are hitting that, we are hitting the revenue side table games with a splinter program. As I say, we will eliminate 14 million in expenses. On the flip side what you have to look at is you will also lose about 12 million dollars in revenue in the incremental revenue attributable to that program. So basically our net loss or net gain will be about two million dollars in that area, plus any revenue that we can generate from the splinter program which we feel is significant.

On the slot side we approach it from three specific areas. The one area is the bus program, of course, and that's why we brought Lily Simone in. We felt the bus operation can bring in a marginal profit, but it's very significant to our operation even though marginal and Lily is very cost conscious and detail oriented. I think she understands as well as anybody in town and that's why

DeSanctis - Direct by Fusco we brought her in. So Lily will be very important to us.

The second area is direct mail coin.

Basically in the direct mail coin because the Plaza
was so successful for many, many years and because
they were so volume oriented unfortunately we felt
that the solution to our problems and our revenue loss
was to create volume as opposed to create profit.
What we did is we indiscriminately went out and sent
coupons and coin to everybody and that's got to change
and that's what we are doing with our direct mail
coin. Basically in the direct mail coin end before we
mail anything to a person they have to have a certain
revenue level.

The third area that we would address in slot marketing would be our walk-in traffic and basically that's our free business. That's where we make all our money. So that's the three areas in slots that we are interested in right now.

That's basically it. That's--we have implemented some very simple, very straight forward programs. We don't intend to get real flashy with things. We think we have a great product and basically all we are going to try and do is concentrate on the details.

DeSanctis - Direct by Fusco

- Q Trump Plaza's financial forecasts, which are exhibit A-38C, project its financial condition through June 1993. In your opinion, Mr. DeSanctis, are these projections reasonable and attainable?
 - A Yes, they are.

Q Have you also revised your special events and general complimentary policies?

A Well, basically that comes in with the games department as I was talking about. Our complimentary policies have been altered so that people have to play before they get comped. That's basically it. We have nothing against giving complimentaries, we just have to attain a reasonable margin or there is no point to it. So, yes, they have been restructured. We expect that in 1991, calendar year 1991 our comps will be down by about 13 million dollars, and that's in our forecast.

- Q You indicated that you concluded or terminated your junket program, effective when? Did that show up in the first quarter results?
- A No. The junket program was totally eliminated as of April 1 so that you will start seeing the majority of the effects after April 1.
- Q And that was two weeks after you arrived and being approved--

DeSanctis - Direct by Fusco

A Correct.

Q -- and licensed.

Do you have plans, Mr. DeSanctis, for the casino room configuration?

A Well, our plans are basically to add some pokers, we are going to add about 200 pokers and we are going to eliminate pit one which basically never gets opened. It opens maybe three days a week, sometime in the summer. Very minimal plans. That's it. We will also--we are currently looking at Jezzebel's which is our--one of our entertainment lounges and we will create probably a high limit slot lounge, but that won't come for another six or eight months pending all the approvals.

- Q What is the current cash position at Trump Plaza?
 - A 14 million dollars.
- Q And sinking fund payments aside, which Mr. Ribis will address, will Trump Plaza from--
- CHAIRMAN PERSKIE: Does that include
- 21 house cash?
- THE WITNESS: Yes, it does.
- 23 BY MR. FUSCO:
 - Q Will Trump Plaza from operations be able to pay its bond interest, real estate taxes, slot

DeSanctis - By Chairman Perskie machine fees and other significant expenses as they 1 2 become due throughout the license period? 3 Yes, we will. Α 4 That includes the bond interest payment Q 5 due June of 1991? 6 Α Yes. 7 Q And '92, correct? 8 Α Yes, sir. 9 In your opinion, as of today, considering 0 what you know now and what you have seen, are the 10 financial projections contained in exhibit A-38C 11 reasonable and attainable through May 1993? 12 13 Yes, I believe they are reasonable and Α 14 attainable. 15 And in your opinion, as of today, does 0 Trump Plaza have the financial stability and adequate 16 17 financial resources for the operation of its casino 18 through that same period? 19 A Yes, sir. 20 MR. FUSCO: Mr. Chairman, cross. 21 CHAIRMAN PERSKIE: Just before you do 22 the cross, Mr. Auriemma. 23 EXAMINATION 24 BY CHAIRMAN PERSKIE:

Mr. DeSanctis, as far as you are aware,

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DeSanctis - Cross by Auriemma

there are no external cash sources available to the
licensee for the license period beyond operations?

A That's right.

Q And in that context, what is the proposal that's in these documents with respect to current capital outlays over the next two years?

A Well, basically our capital outlays over the next two years would be approximately four and-a-half million and five and-a-half million.

However, in the past several years in '88 I believe we put in 32 million and '89 34 million and '90 11 million and basically we have a new facility. We have spent a tremendous amount of capital improvements, a brand new facility and I do not foresee any major capital problems.

CHAIRMAN PERSKIE: Mr. Auriemma.

CROSS-EXAMINATION

BY MR. AURIEMMA:

Q Mr. DeSanctis, just following up on the Chairman's question, with respect to additional sources of funds, there are no credit lines available right now at Trump Plaza?

A That's correct.

Q And none are anticipated in the forecast; is that correct?

A That's correct.

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- Q And no infusions of funds from Donald Trump are anticipated; is that accurate?
 - A That's right.
- Q In the past Trump Plaza has been a sponsor of major sporting events, boxing events in particular. Do you envision the Plaza continuing that type of program?
- A I think we look at each event individually. However, based on what we have seen there is not a tremendous amount of participation in those events other than us. We foot the bill most of the time, but we don't derive enough revenue to make them economically feasible. So at this time I would say that we would look at them, but we would be very cautious about them.
- Q How would site fees be paid on a going forward basis if you choose to sponsor a major boxing event?
- A If I had my way we wouldn't pay any site fee. We would do a four wall.
 - O What does that mean?
- A Basically we are in for no cost. The promoter gets whatever the gate is and we participate on food and beverage revenues. Four walls are

DeSanctis - Cross by Auriemma structured in many different ways, but basically we are not in any cash, all we are in is the cost of the ticket, something like that.

- Q With respect to the most recent heavyweight fight, what benefit was derived by Trump Plaza from that?
- A That was a very difficult event. Both Mr. Ribis and myself as soon as I came on board and, of course, Mr. Ribis was new to the operation also, we did our best to try to get out of that event to be very honest with you. What we did instead is Mr. Ribis restructured the deal so that we were in to a much less extent. The total town benefited by approximately five million dollars in incremental revenue the best I can tell, and the best our report shows and, of course, we were a small part of that, but we bore all the expense.
- $$\rm Q$$ You have indicated that your cash position and I assume as of today was 14 million dollars?
 - A Yes, sir.

- Q Could we just break that down again. That included house funds?
 - A Yes, it did.
 - Q Of approximately how much?
- 25 A Four million.

- Q And what are the outstanding checks at this point in time with respect to Trump Plaza?
 - A The payables?
- Q Checks that have been written but not yet cleared.
 - A I believe about two million.
- Q And there is a real estate tax payment due on May 1?
- 9 A That's correct.
- Q And that is approximately two million
- 11 | dollars?

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- A The real estate payment? I thought that
 was a million and-a-half I believe.
- AGENT RESTUCCIA: 1.5 for the Plaza and \$700,000 for the Regency.
- 16 BY MR. AURIEMMA:
- Q 1.5 million for the Plaza?
- A Right, and I believe 670 for the Regency.
- Q And those are intended to be paid from the cash position of Trump Plaza; is that correct?
- 21 A Correct, except the Regency is currently
 22 under negotiation and Mr. Ribis could fill you in
 23 better on that.
- Q The--you are aware of the letter agreement 25 of April 2 with FMR?

A Yes.

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Q And consummation and closing of that transaction is critical to Trump Plaza?

A Yes, it is.

Q And without that closing Trump Plaza would not be able to make its sinking fund, meet its sinking fund obligations on June 15?

A That's correct.

Q Is it fair to say that with respect to that FMR transaction that there is an accrued interest payment of 1.3 million dollars that has to be paid also?

A That's correct.

Q And that will come from cash on hand at: Trump Plaza?

A Yes.

Q With respect to accounts payable, what are the accounts payable today?

A I believe the accounts payable are approximately five and-a-half million dollars.

Again, going back to the FMR deal for a minute, assuming that that transaction closes, there is contemplated by the agreement, for lack of a better term, a cash sweep to FMR from certain excess cash?

A Yes.

Q And is it fair to say, however, that the forecasts and projections of Trump Plaza indicate that, in fact, there is not anticipated to be a cash sweep to FMR?

A Is that cash at 75 million, is that where it occurs?

O Yes.

A Yes, that would not be anticipated.

When we had hearings with respect to the Credit and Override Agreements, but there was some indication at that time that the Trump Regency lease would be beneficial to Trump Plaza. In your brief tenure with the Trump Plaza, have you been able to make a determination as to whether there is any benefit under the current lease arrangement with Regency to Trump Plaza?

A Under the current conditions that the Regency is a very difficult operation to manage right now, it's very difficult, in the right economy it would be wonderful. Right now, of course, it's not.

CHAIRMAN PERSKIE: What do you mean by that? What would the change in the economy do to make a difference?

THE WITNESS: Probably you could fill

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DeSanctis - Cross by Auriemma the rooms at a reasonable rate. Right now just to 1 break even, and this is sort of a loose number, but 2 basically we would have to go about a hundred percent 3 occupancy at a \$91 room rate to break even on the 4 Regency from an operating standpoint before 5 depreciation. So that it makes it difficult right 6 7 now. CHAIRMAN PERSKIE: What are you 8 9 charging for a room? THE WITNESS: Well, we change. The 10 weekends go pretty high. We will get upwards of \$150 11 Mid week we are up to 50 percent, 40 12 a night. 13 percent. CHAIRMAN PERSKIE: At what rate? 14 If we are lucky we fill 15 THE WITNESS: it at around a \$60 room rate. We don't go much lower 16 than that. Part of the junket program profile was to 17 load the Regency and the Plaza up with basically, we 18 charge whatever rate we wanted but it was all comped 19 so there was no cash revenue in the Regency, it was 20 all comped revenue and that's part of the program to 21 change all that. We are making strides. Basically 22 the Regency has to be a convention hotel right now. 23 2.4 There is no other reason.

CHAIRMAN PERSKIE:

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I have lived long

DeSanctis - Cross by Auriemma enough to have one of these people understand that 1 principle. Someone ought to write the date down. 2 BY MR. AURIEMMA: 3 Is it fair to say then that under the 4 0 proposal to alter the financial arrangements between 5 Trump Plaza and the Regency, as Mr. Ribis will testify 6 to, that will be to the benefit of the Regency? 7 I'm sorry I missed that. 8 To the benefit of Plaza. 9 0 If we can arrange a new deal with 10 Manufacturers, yes, it will be to our benefit. 11 There are with respect to certain parcels 12 0 of land under Trump Plaza certain mortgages. One of 13 those mortgages is known as Aysseh No. 5? 14 Α Correct. 15 And based on my reading of projections and 16 Q forecasts it appears that that mortgage of 2.3 million 17 dollars is due on June 23, 1992 and the forecast 18 assumes it will not be paid at that time? 19 Excuse me, which CHAIRMAN PERSKIE: 20 mortgage are you talking about? 21 Aysseh No. 5. There 22 MR. AURIEMMA: is a mortgage on a parcel of land underneath Trump 2.3 Plaza. 24

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CHAIRMAN PERSKIE: How do you say

- 1 | that?
- 2 MR. AURIEMMA: A-Y-S-S-E-H. I think
- 3 | that's the correct pronunciation.
- 4 A I believe that's due in '93, June of '93.
- 5 Q I will check that. I thought it was June
- 6 | 23, 1992.

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- 7 A We have Aysseh No. 4. No. 4 I believe is 8 due January 12 of '92.
- _
- 10 A Right. No. 5 based on my schedule says
- 11 that we are due on No. 5 in June of 1993.

That's No. 4?

- 12 Q Maybe we can clear that up in a few
- 13 minutes. Excuse me for one minute.
- 14 A Our chief financial officer says it's
- 15 / '92. He must be right.
- 16 | CHAIRMAN PERSKIE: A sophisticated
- 17 | set of answers.
- 18 BY MR. AURIEMMA:
- 19 Q Mr. Fusco has assured me he will clear it
- 20 up on redirect.
- 21 With respect to the Trump Plaza
- 22 interest payment bond, sinking fund payment that's due
- 23 on June 15, do you know what the grace period is in
- 24 the event those payments are not made?
- A I have been told they have no grace period

DeSanctis - Cross by Auriemma by Mr. Ribis. 1 I like that, that's a good answer. 2 That's only for you. MR. RIBIS: 3 That's the right CHAIRMAN PERSKIE: 4 5 answer however. BY MR. AURIEMMA: 6 Do you have exhibit A-38C in front of you, 7 that is the cash flow forecast? 8 Yes, I do. 9 Α Is it fair to say--0 1.0 CHAIRMAN PERSKIE: Now, wait a 11 moment, Mr. Auriemma, if you are going to be a wise 12 13 quy, what is it, 38C? 38C, A-38C. MR. AURIEMMA: 14 CHAIRMAN PERSKIE: You may proceed. 15 BY MR. AURIEMMA: 16 Tell me if I am reading it right. 1-7 Q fair to say that according to the cash flow forecast, 18 accounts payable and current liability will be 21.1 19 million dollars higher on June 30, 1993 than on 2.0 January 1, 1993? 21 CHAIRMAN PERSKIE: Which numbers, Mr. 2.2 Auriemma? 23 BY MR. AURIEMMA: 24 Maybe we can just go over it. There is a 25 Q

İ	DeSanctis - Cross by Auriemma
1	page entitled licensing Trump Plaza Associates
2	forecasted statement of cash flows, there are two
3	columns.
4	. CHAIRMAN PERSKIE: The next to last
5	sheet?
6	MR. AURIEMMA: Right. It says for
7	the quarter ended March 31, 1993, it is the quarter
8	ended June 30, 1993. Could you just explain to me,
9	there are two numbers there, a four million dollar
10	number and a 17 million dollar number.
11	CHAIRMAN PERSKIE: Wait a moment.
12	MR. AURIEMMA: Under the column for
13	the quarter ended June 30, 1993.
14	CHAIRMAN PERSKIE: We are not on the
15	same sheet thenoh, yes, at the very bottom.
16	MR. AURIEMMA: Yes, there is a line.
17	CHAIRMAN PERSKIE: Cash and cash
18	equivalent at the end of the period.
19	MR. AURIEMMA: Line number 43 and 42.
20	CHAIRMAN PERSKIE: I have 26 and 27.
21	MR. AURIEMMA: There is one more page
2 2	after that.
2 3	CHAIRMAN PERSKIE: You are on the
24	next sheet then, the last sheet, line 46 and
25	MR. AURIEMMA: Line 43 and line 42.

	DeSanctis - Cross by Auriemma
1	CHAIRMAN PERSKIE: Okay, got you,
2	that's the last page.
3	BY MR. AURIEMMA:
4	Q There is a number that looks like four
5	million dollars and a number of 417,146,000?
6	A I would have to defer to my chief
7	financial officer. I'm not sure how these two numbers
8	prove from the line item.
9	Q Tell me in general terms, does that
10	reflect, if you know, a postponement of certain
11	payables?
12	A That's what it appears to be.
13	Q If the sinking fund payment occurs in June
14	1993, will that be the first time during the forecast
15	period that long-term debt decreases significantly?
16	A Significantly, I would say significantly,
17	yes.
18	Q Have table game revenues reached the
19	levels contained in the forecast submitted to the
20	Commission?
21	A I believe our forecastsno, they have not
22	reached the levels.
23	Q And by how much are they off?
24	A FromI would have to answer that from a

fair perspective. We expected 150 percent of our fair

DeSanctis - Cross by Auriemma share and we attained 112.

- Q For the first quarter, for the first three months of 1991?
 - A Right.

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Q And have revenue levels be effected by a low table games hold percentage?

that. Basically I believe that the junket program forced our table games hold percentages down. I don't think that—I think that is something that will pop back up because basically when we normalize our hold percentage taking out the junket play we find our table games hold percentage for that period of time, for that entire period of time is 15.7 percent. In our forecast we forecast 15.8 percent. So that's pretty close. So I would not say it's abnormally low. I think it's forced by the program.

- Q So you're forecasting 15.8 percent hold percentage?
 - A Correct.
- Q And are you aware in the last year the industry hold percentage in New Jersey is 15.5 percent?
 - A That's what I heard.
- Q And you are aware that Trump Castle is

DeSanctis - Cross by Auriemma projecting a 15.5 percent hold percentage?

A That's correct.

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- Q With respect to slot revenues, have those slot revenues, have those levels reached the forecast submitted to the Commission?
 - A No, they have not.
 - Q And by what percentage have they missed?
- A Again, from a fair share perspective I believe we forecasted 105 and we are at 99.6.
- Q Do you intend with respect to both slots and table games certain other moves which would make Trump Plaza reach these particular assumed projected levels?

A Well, we are looking at revenue. I think we have to look at when the forecast was made. Those forecasts anticipated programs that are not in place right now and although I expect we can attain those levels, the levels that were forecasted also incurred a significant amount of expense because we were, like in the slot forecast particularly we were mailing to anybody. We would mail to anybody with a name anywhere that we could find the person. So basically we were forecasting a relatively high revenue figure, but it didn't matter because for every dollar revenue we got we probably compile on about two dollars worth

DeSanctis - Cross by Auriemma of expenses. So I see us really attaining those 1 revenue levels probably over the next several months. 2 There is no question that we will attain those levels, 3 but I think that we will attain them at a much higher 4 profit margin. I think that that will happen with the 5 programs that we have implemented. Assuming the FMR transaction is completed 7 and the real estate taxes are paid on May 1, based on 8 my reading of your revised forecast you will be 5.5 9 million dollars approximately as of June 30, 1991 of 10 11 cash; is that accurate? 12 That's correct. And does that 5.5 million dollars include 1.3 0 approximately four million dollars of house funds? 14 15 Yes, it does. Α So does that generally leave a 1.5 million 16 dollars available to pay various bills and expenses? 17 18 Yes, it does. On July 1, 1991 there is approximately 830 19 and \$840,000 of slot machine fees that are owed to the 2.0 Casino Control Commission? 2.1 That's correct. 2.2 Α That would leave somewhere around 23 0 \$800,000, to a million dollars of available cash at 24 25 that point?

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A I believe so. You have to understand in our cash forecast we have been as conservative as possible so that we are assured of making them.

Q What would happen if certain progressive slot machines were hit for various jackpots at that point in time, what would your alternatives be? Do you feel you could cover them with the cash that is projected?

A I feel that we could cover them with the cash that is projected because basically cash is a balancing Act through this whole period. This is a tough period for us and it's a balancing act, but I feel we would stay very conservative with our cash outlays and I think that what we find here, although we project this number, is that we would have a little more cushion, we would never let ourselves get too low to where we would have a problem with that.

Q What would be the cash needs of the Trump Plaza for a July 4th weekend? I believe July 4th is a Thursday this year.

A I think we usually pump up by about our cash probably in the area of two million dollars, but I'm not sure. I haven't been through a July 4th weekend here. That would be a guess.

Q Is it also fair to say then that June 30,

DeSanctis - Cross by Auriemma

1992 cash is projected to be 6.4 million dollars again
after making sinking fund payments in that month?

A That's correct.

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Q And looking to the final year on the projection, June 30, 1993, there is a four million dollar number?

A I guess, that's correct.

Q And that four million dollars, is that total money available or is that house funds?

A That includes house funds.

Q So if four million dollars were available house funds, a total of four million dollars, does that generally represent cash in the bank of basically zero for June 30, 1993?

A That's correct, but in this particular case we are projecting out over a period of two years and I mean that's pretty much a crystal ball type thing. I don't feel that that would be a problem based on the programs that we are implementing and based on what I think can happen over the next two years. I think basically this is an extremely conservative projection.

Q I assume it's fair to say that the property wants to attract various highrollers?

A Yes.

Q Given the cash position of Trump Plaza and the projections, how can Trump Plaza attract these individuals without having other lines of credit available in the event that a highroller was successful in winning?

A Well, I think in the near future it's very difficult to go after the type of player like a Kashowoggi or someone of that nature, and we wouldn't go after that type of player right now. Probably we would stick to the players that would be more in the \$100,000, \$200,000, \$300,000 credit line range where your exposure really is very limited. He might win or lose a couple hundred thousand dollars, but nothing real significant.

Q Let me just focus on the June 1991 payment for the moment, interest payment. Essentially that

CHAIRMAN PERSKIE: I just can't help myself. There are just a few people in the world for who a few hundred thousand dollars has any passing significance. I recognize the environment here but it reminds me of Senator Dirksen, a billion here and a billion there and sooner or later you start talking about real money.

25 BY MR. AURIEMMA:

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- Q Let me focus on the June 1991 interest payment to the bondholders for the moment. Assuming the FMR transaction is concluded the interest payment will be cash flow; is that accurate?
 - A That's correct.

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- Q In order to achieve that sufficient level of funds available, what in your opinion has to be put aside or earned between now and June 15 by Trump Plaza in order for it to make the interest payment?
- A Our net cash inflow should be approximately I believe 1.7 per week.
 - Q Million dollars per week?
 - A Yes, 1.7 million per week.
- Q And do you know, for example, what that figure would have been for last week?
- A I don't know for last week.
- Q Do you know if it approached 1.7 or 18 exceeded?
 - A Basically we have been preparing little cash flow statements for ourselves, sort of a little report card every week, if you will, and we have met our cash projections every week and we have been probably a couple hundred thousand dollars above them for the last six weeks. So I am confident that we would have no problem meeting that.

DeSanctis - By Chairman Perskie

- Q With the June 1992 interest payment to bondholders, it's assumed that, again, interest will be cash flow, correct?
 - A That's correct.
- Q It is also assumed that the sinking fund obligation will be satisfied through 25 million dollars of bonds provided by FMR?

A That's correct.

MR. AURIEMMA: Nothing further.

EXAMINATION

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BY CHAIRMAN PERSKIE:

Q Mr. DeSanctis, take one more shot at explaining the commission of the fight situation. Are you suggesting that the property is not interested at this point in going forward in those areas or that it's only interested on a four wall basis or what?

A I believe we look at any deal, but based on the results of this last fight it would not be economically feasible for us to do it again. We will lose too much money in my opinion. So the four wall--

Q To do what again, to take a deal where you pay a fee?

A Yes. The only deal that would be economically feasible for us at this time would be four wall.

DeSanctis - By Chairman Perskie

Q Do you have any personal experience either here or in Nevada structuring these deals?

A I have been around them. I have never personally signed the agreements.

Q As a practical matter, am I correct as far as the promoters are concerned some sort of a site fee is a sine qua non to any deal?

A Yes.

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Q So that as a practical matter if you are telling me that the Plaza is not going to be involved in site fee then you are telling me they are not going to be involved in the promotion?

A I'm not positive of that. I think that there is only a couple people left that will participate in these deals right now and the site fees are getting particular exorbitant and I think with the advent of pay per view and different modes of them really getting money out, I think a four wall deal is a possibility. I'm not sure how many more people are going to enter into this big site fee.

Q Talk to me about the commission of last week. I think you said something a minute ago that it would be too expensive. From a cash flow point of view, bottom line after everything went in and after everything came out, what was the Plaza's experience?

- A We were down about two million.
- Q And that accounts for what you attribute as the bump in the handle, in the drop?
 - A That's correct.

CHAIRMAN PERSKIE: Anybody else have any other questions of the witness?

You may step down. Thank you again.

I would ask that you remain available or at least on call throughout the course of the process in case we have any questions.

- MR. FUSCO: Chairman, the next
- 12 | witness is Nicholas Ribis.
- 13 NICHOLAS L. RIBIS, having been first
- 14 duly sworn, testified as follows:
- 15 DIRECT EXAMINATION
- 16 BY MR. FUSCO:

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- Q Mr. Ribis--
- A This is an odd seat. I never sat here before.
- 20 CHAIRMAN PERSKIE: I understand that.
- MR. FUSCO: It is an interesting
- 22 place for me I might add.
- CHAIRMAN PERSKIE: You have no idea
- 24 how long Fusco has been waiting for this.
- THE WITNESS: Look at the smile on

1 his face.

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BY MR. FUSCO:

Q Mr. Ribis, your present--what is your present position?

A I am the chief executive officer of the three Trump facilities, casino hotels in Atlantic City and also the Regency here in Atlantic City.

Q And what do you consider your overall responsibilities to be in that position?

A My overall responsibilities are to deal with my three chief operating officers and presidents with regard to strategic planning, to the implementation of the overall strategy at each property and to oversee on behalf of The Trump Organization the activities of Atlantic City.

There has been testimony about what's referred to as the Castle exchange offer in 1991 of A-3 for A-1 series bonds. Could you describe to the Commission the status of that?

A Yes. I think there is a little confusion, it seems as though there was some from some of the questions from Mr. Auriemma. There is not going to be any increase in debt at the Castle. This is simply an exchange of bonds under an exempt portion of the Securities and Exchange Act which permits the Castle

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to issue new bonds with a shorter, slightly shorter maturity date and a slightly higher interest rate to current bondholders that wish to accept those bonds and that we have been in discussion with bondholders who are interested in participating in this bond offering prior to the time that we announce it and prior to the submission to the trustee of the offering circular.

Q And that contemplates 1991; is that correct?

here is we have looked at our overall strategy at each of the three properties, and the immediate need was to bring in senior management and to have that senior management decide on the course of each of those three properties. I think we have done that. You have heard from Roger Wagner and Kevin DeSanctis this morning regarding their plans and I think it was important at each of the properties to bring in independent minded people who were going to carry forward plans which made sense for each specific property.

At the Castle in conjunction with Mr. Wagner, we looked at our overall needs, we looked at Mr. Wagner's suggestion as to the positioning of the

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facility, which I totally agree with, and Mr. Trump does too, that is that it is a theme facility at the Castle. It has been that from opening. It certainly is the finest physical facility in Atlantic City with the marina, it has been kept up-to-date, a lot of money has been spent there. So what we needed to do was to have a program which worked. In order not to have a situation in June in which there was any friction between us and the current bondholders the possibility of this exempt offering was discussed and then finally determined to be presented to certain bondholders who wished to avail themselves of it.

Q There has also been testimony about a transaction between Trump Plaza and Fidelity

Management Research. Could you describe that?

A Yes. Fidelity Investments through
Fidelity Management holds approximately 50 million
dollars or so of the bonds at Trump Plaza. We
commenced discussion shortly after I became the chief
executive officer with their represent administrative
representatives and came to an agreement which is in
the exhibit that's marked into evidence here with
respect to their tendering 25 million dollars of face
of their bonds which would be used to apply to the
sinking fund for this year and 1992 and we paid a

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slightly lower interest rate to them in the upcoming year in 1991. In 1992 we still pay below the par that's being paid now and then in 1993 it picks up to the same rate that we are paying now under our current bonds, 12 and seven-eighths I believe. agreement there is an option on Fidelity's part, however, it's been discussed, obviously Fidelity They are wouldn't have tendered the first 25 million. interested in stabilization of the facility and have it go forward and they have a lot of confidence in the facility and that I think is an expensive option for us and I believe we have other options available to us other than doing that transaction with Fidelity which has a high interest rate. We still have the availability to exchange offer there if necessary, we have the availability of buying bonds in the open market if cash becomes available.

CHAIRMAN PERSKIE: What's happening at that point? What's been the experience the last four weeks or so, six weeks in the market with respect to Castle bonds?

THE WITNESS: Castle bonds have risen over the past I think you have the exhibit that was marked in, or at least handed out during the Taj hearings.

Ribis - Direct by Fusco CHAIRMAN PERSKIE: That was the last 1 2 exhibit--A-35. MR. FUSCO: 3 CHAIRMAN PERSKIE: Yes, that was 4 through April 5. 5 THE WITNESS: I think the level at 6 Castle is around 50, 47, mid 50. I think that the 7 Plaza is between 75 and 80 cents a bond. So that--8 CHAIRMAN PERSKIE: What's happened in 9 the last two weeks with respect to the Taj bonds? 10 Taj bonds have not THE WITNESS: 11 changed dramatically, Mr. Chairman, in the past two 12 They are still around 58, Harvey? 13 weeks. 58 or 60. MR. FREEMAN: 14 THE WITNESS: 58 or 60. 15 CHAIRMAN PERSKIE: That's not where 16 they were when we last met, Mr. Ribis, because I 17 18 remember --THE WITNESS: I don't have the 19 exhibit. I thought that they were. Oh, they didn't, 20 excuse me, there was a dramatic move up. 21 CHAIRMAN PERSKIE: Indeed. 22 THE WITNESS: Yes, you are right, 23 there was a dramatic move up shortly after completion 24 of our hearing. 25

Ribis - Direct by Fusco

CHAIRMAN PERSKIE: Somewhere around the 15th of April I think.

THE WITNESS: You refreshed my recollection. There was one dramatic move on the bonds.

CHAIRMAN PERSKIE: On the 18th.

THE WITNESS: The market did

acknowledge certain things.

CHAIRMAN PERSKIE: About 10 points

10 | wasn't it.

11 THE WITNESS: About 10 points, that's

12 | correct.

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13 BY MR. FUSCO:

Q So that Mr. Ribis, you are confident that the sinking fund at the Plaza in 1991 has been covered, correct?

A I think, again, just so--1991 is in my estimation a transaction which will be completed by May 15. The document contemplates that. As to 1992 we have the availability we believe of a transaction with Fidelity which in my estimation may or may not be done depending on the need to do it. We feel that at both the Castle and the Plaza there were other alternatives. There are alternatives in the public marketplace available, there are alternatives at the

Ribis - Direct by Fusco

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Plaza of an exchange offering, there are alternatives available through refinancings and one of my primary responsibilities has been to take control of the fiscal responsibilities for these facilities and to try to plan ahead to deal with the problems not as they occur, but as we anticipate they will occur and that was the first thing I looked at. I think that this Commission is aware that the very first thing I looked at is who's managing and how are we going to manage going forward on a longer term basis rather than a shorter term basis. So, therefore, this Commission is not going to be surprised or the Division of Gaming Enforcement, because as we move along we have various alternatives and I am I haven't investigating all the alternatives. foreclosed any alternative for 1992, and all those alternatives I have just listed for you are being looked at today. That includes at both facilities the availability of credit lines as we go forward. Obviously one of the issues in dealing with financial institutions today aside from Mr. Trump's completion of his relationships, currently relationship with his bank, which we know will be by June 17 pursuant to Commission order, I am discussing with those institutions that have a financial involvement with

Ribis - Direct by Fusco these facilities on a going forward ability, credit line for each of these facilities and obviously those are the things that bring financial integrity as we go forward. CHAIRMAN PERSKIE: But today--We don't have those. THE WITNESS: CHAIRMAN PERSKIE: In terms of these 7 two properties, you don't want us to assume the 8 existence of any credit lines that we don't have here, 9 10 correct? THE WITNESS: That is correct. That 11 doesn't mean that if we needed additional funds that 12 they wouldn't be available, but they are not on the 13 table today, Mr. Chairman. 14 MR. FUSCO: I have no more questions, 15 Mr. Chairman. 16 Не Mr. Auriemma. CHAIRMAN PERSKIE: 17 has been waiting slightly longer. 18 THE WITNESS: Mr. Latimer has been 19 waiting. Mr. Restuccia has been waiting 15 years for 20 this. 21 I was just happy to MR. AURIEMMA: 2.2 get your personal history disclosure form. 23 My mother was having to THE WITNESS: 24 fill out all the relatives she hadn't talked to in 20 25

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COMMISSIONER DODD: We spoke to her.

CROSS-EXAMINATION BY MR. AURIEMMA:

- Q Let me just clear one thing up with respect to the Castle debt. If bonds had been purchased on the open market to satisfy the sinking fund payment, the amount of bond debt would have to decrease about 22.7 million dollars this year; is that correct?
- 10 A That is correct, if they would have been.
- 11 Q If they would have been?
- A If we had an alternative source of
- 13 | funding.
- Q And the same would be true in 1992?
- 15 A That's correct.
- Q If they are on the open market?
- 17 A They may still be on at some point.
- Q Right now that's not in the forecast?
- 19 A That's correct.
- Q What is in the forecast is this exchange offer proposal?
- 22 A That is correct.
- Q And based on that there would not be a sinking of the bond fund in 1991; is that accurate?
- 25 A There would not be a reduction in the

Ribis - Cross by Auriemma first mortgage debt on the property.

- Q And the same would be true in 1992 under. the current forecast?
 - A That's correct.
- Q With respect to the offering circular, could we just go into that for one minute and could you describe the mechanics?
 - A You know I am not a securities lawyer.
- I know, but to the extent that you do have information on it because you just described the mechanics of where the offering circular was filed and why no securities and exchange approval—Securities and Exchange Commission approval was necessary, if you know?
- Farr which the Commission is familiar with, Mr.

 LaPier, he has informed us that there was an available exemption under the Securities and Exchange Act called 3 (a) (9) and this type of offering is permissible under 3 (a) (9) and that is not necessary to seek approval from the Securities and Exchange Commission.
- Q And this comtemplates a tender offer by June 14 or tender by June 14 of certain bonds by the A-1 bondholders?
 - A It anticipates that 22.6 million dollars

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worth of current bonds will be tendered for new bonds in the precise amount, same amount which is about 6.5 percent of the current face amount of the bonds.

At this point we have no guarantees, do Q we, that there will be a sufficient number of tenders made by June 14?

That's not correct. I sent to the Commission, Mr. Auriemma, and contrary to some of the things that have been said here today in the early proceedings, I have spoken with all, many bondholders and I can state on the record today that over 60 million dollars worth of face amount holders have indicated to me an intention to tender their bonds for the new bonds. So that it may be that Putnam chooses not to do that, but I could assure you that over--that's about 20 percent and I only need six percent and I wouldn't have sent out a notice to the public if I didn't believe that those holders were going to tender. So that's an incorrect assumption.

CHAIRMAN PERSKIE: Assuming you are right about that, just go through the logistics for me for a minute. Let's assume you picked the 60 million dollar number, that is -- that solves all of the sinking fund requirements for the year to make that exchange? Yes, that they would

THE WITNESS:

Ribis - Cross by Auriemma

submit on a pro rata basis. If that's all that is,

they would share pro rata pursuant to their holdings I

guess.

CHAIRMAN PERSKIE: What distribution,

if any, or what transaction is undertaken with those

THE WITNESS: There is none. They remain first pari-passu.

who do not, who are not inclined to participate?

BY MR. AURIEMMA:

- Q They remain as amount one bondholder?
- A That's right.
- Q At this point in time do you have any written commitments with respect to those tenders?

A I do not, but I have been authorized to state that those people have indicated their willingness to participate. There is no written document that's necessary. We discussed it, we sent out notice to the public and we prepared an offering circular after our discussions which included term which some of those holders have requested to be in the offering circular.

CHAIRMAN PERSKIE: Is there a formula or a procedure in that process where somebody formally under takes to accept the offer in writing?

THE WITNESS: What happens, Mr.

Ribis - Cross by Auriemma Chairman, is that the trustee will circulate all 1 bondholders and all the bondholders will be asked 2 whether they wish to participate. Those that do will 3 notify the trustee and he will--4 CHAIRMAN PERSKIE: In writing. 5 THE WITNESS: That's right. 6 CHAIRMAN PERSKIE: When does that 7 solicitation commence? 8 That solicitation will THE WITNESS: 9 The trustee I believe has the commence this week. 10 offering circulars and he will prepare a cover letter 11 and he circulates, he does that, he circulates. 12 Does the trustee CHAIRMAN PERSKIE: 13 report to you on a weekly, daily or other basis 14 regularly as to the written filings with him electing 15 to take advantage of the offer. 16 THE WITNESS: I believe that we would 17 be in contact with the trustee or his counsel as soon 18 as he circulates to find out what the status is as it 19 goes along, yes. 20 21 BY MR. AURIEMMA: . So is it fair to say that you will know as 2.2 0 the offering proceeds to June 14 whether or not you 2.3

A I think I will know long before June 14,

have reached the level necessary?

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Mr. Auriemma.

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- Q There are certain conditions to the offer, one of which is a letter of credit for the December 15 interest payments to the new series A-3 bondholders.

 Can you describe where you stand with that?
- interest payment on the new bonds on the 22.6 million. That's the interest payment that would be made to the holders of the new bond and one of the requests that were made during our discussion with those bondholders that were interested is that they would—they had asked for us to post a three party letter of credit which is going to be posted outside the Castle. In other words, that letter of credit will not come from the Castle, it would come from outside the Castle, another source.
- Q And who is going to pay the commitment fee with respect to that, the Castle?
- A I don't know what commitment fee would be paid, but it would be paid outside the Castle.
- Q By whom, someone in The Trump
 22 Organization?
 - A Yes. It would be paid out of a source other than the Castle. It would be paid out of The Trump Organization or some other source.

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CHAIRMAN PERSKIE: Try to assure the source in question is qualified.

THE WITNESS: I will suspect that that's the first thing that I was interested in. BY MR. AURIEMMA:

Q MidLantic Bank there is an indication that they have potentially some kind of consensual rights with respect to this?

MidLantic Bank is -- has been informed of Α the exchange offering and I think that they are happy to see an exchange offering done because it stabilizes the facility going forward financially. We have been in discussion with them and we have a letter which has been the basis of payments which have been made since January, as you know. We have some follow-up meetings with them as to going forward on both the Castle and the Penthouse piece and I'm confident from discussions that we have had as recently as Friday that MidLantic is going to act in a rationale way. They have. did since January and I believe that their interest is a going forward moving property which they have a 50 million dollar pari-passu first and a 13 million dollar secondary obligation.

Q Can you, with respect to that, can you just go over what you believe the priority liens will

Ribis - Cross by Auriemma

be on the Castle with respect to the A-3, A-2, A-1

bonds and the MidLantic Bank loans?

A MidLantic Bank loans are pari-passu now

pursuant to the venture, 50 million of it is, 13

million is not a secured loan.

6 CHAIRMAN PERSKIE: Pari-passu with 7 the bonds.

THE WITNESS: Yes, they are pari-passu first and the new bonds would be pari-passu with the bonds that are currently in place and that's the opinion of our counsel.

BY AURIEMMA:

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- Q That's Wilkie, Farr?
- 14 A Yes.
 - Q With respect to MidLantic, there are certain payments, interest payments that are due on June 15, 1991 and I think there has been some indication previously, there are negotiations with them about some other arrangement. Can you explain to us what this other account is?

A Well, we haven't finalized it yet. I would say that the payments would be made at some later date. The accrued portion, deferred portion of that would necessarily have been due on June 15 and that's what we are finalizing now as to when and how

Ribis - Cross by Auriemma
those payments will be made. I believe they will be
made during 1991, but after June 15. Probably
sometime in the fall.

Q Let's go for the moment to Trump Plaza.

Let's deal with FMR that was signed on April 2, that's essentially critical to take care of the sinking fund payment at the Plaza this year?

A Yes, it's going to be--it will be the basis in which we tender those bonds in lieu of the sinking fund payment.

Q And that has a projected closing date of May 15 this year?

A That's correct, yes.

Q And--

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You understand, on June 15 the bondholders would have received an interest payment from Fidelity and they will receive that interest payment on June 15. We will close the transaction in escrow and going forward to June 15. So maybe I was wrong. It sounded like there was an additional payment made to them. There is not an additional payment and then thereafter rather than getting paid the 12 and seven-eighths for the next year they get paid at 11 percent.

Q There is collateral that goes with this

Ribis - Cross by Auriemma particular transaction; is that correct? 1 2 Α That's correct. 3 0 And that is the parking garage? 4 That's correct. Α 5 And the priority of liens on the parking Q 6 garage in the transaction as contemplated runs 7 essentially as follows, there are certain Aysseh or 8 Aysseh mortgages? 9 Α Yes, it's in the document, it's been 10 marked into evidence. 11 And FMR would be second in priority? 0 12 Α Wraps around that. 13 And the bondholders would, whatever Q 14 security they have in the parking garage would be 15 subordinate to the FMR agreement? 16 Yes, but I'm not sure they would have Α 17 security, but it would be subordinate. 18 0 Was there a legal opinion obtained 19 regarding the placement of the mortgage on the parking 20 garage and that was in compliance with indenture 21 language? 22 Oh, as to whether or not the FMR 23 transaction can be done, yes. 24 Q And that opinion was that it could be 25 done?

A Yes, oh, yes.

- Q And who, what law firm rendered that opinion?
- A I'm not sure. I think both Wilkie and the illustrious law firm of Ribis, Graham of which I am counsel to.
- Q With respect to the 1992 payment I think you indicated before that it's at the option of FMR to advance the 25 million face bonds, correct?
- A That's correct, but as you know from our discussions, Mr. Auriemma, I have spoken to FMR and obviously they--unless there is a total disaster in the world, that's something that they would make available to us, but it's a very expensive option and not one that--it's one that is available to us if we need it, it's not one that we would necessarily take. That's why we are looking at other things. The document does permit us to do an exchange offering in 1992.
- Q When you say it's an expensive option, if it's issued or it occurs, certain equity would go to FMR?
 - A Yes.
 - Q And there would be interest payments?
 - A Very high interest rate.

- Q Do you know at this point if FMR has, in fact, the 25 million dollars of bonds for 1992 or whether they would have to go into the market to obtain that?
- A My understanding is that they have in excess of 50 million dollars face right now.
- Q And presumably that would cover both 1991 and 1992?
 - A If necessary, yes. Boy, he really made a list of questions.
- 11 COMMISSIONER DODD: Always does.
- 12 A I can't wait. I see Commissioner Dodd
 13 waiting.
- Q There are, on page four of the FMR

 15 agreement, I will show it to you, there are a number

 16 of conditions.
- 17 CHAIRMAN PERSKIE: For the record,
 18 Mr. Auriemma, what exhibit is that?
- MR. AURIEMMA: A-41A, April 2, 1991 20 agreement.
- 21 BY MR. AURIEMMA:

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Q There are a number of conditions that must be satisfied and would you just go through them and tell us where we stand with them and if there are any other impediments at this point if you know to the

Ribis - Cross by Auriemma closing of that transaction?

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Other than what's in this document I don't know of any other impediments and I don't believe these are impediments. I think that a title policy, which I believe is taken care of and engineering survey, environmental report, both of those documents obviously we have received the appropriate environmental approvals long ago and a legal opinion has obviously been prepared and as far as I know, I haven't been told, but I believe they have received their appraisal. I don't know what amount it was, but I believe it was in excess of the amount that they needed to get. I would say I have been in daily contact with Fidelity and our lawyers have been and we have draft documents and they are refining and finetuning them. I believe that this week they will have everything finished up for closing.

Q So is it essentially your opinion that based on your knowledge at this point that the transaction will, in fact, close on or about May 15?

A It will.

Q Do you know if any consent of the credit and override banks are necessary for the FMR transaction?

A If there is I know that that's in the

works also. I mean everybody has been notified and whatever has to be done regarding consent or notifications has been done and we haven't heard from any one of their counsel that anyone would have a problem with this transaction.

- Q The Trump Regency lease--
- A Yes.

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- Q --can you tell us about what negotiations are occurring with Manufacturers Hanover Trust Company?
 - A We have an agreement in principle.
 - Q We have heard about those.

A No, we finished it. In fact, the agreement reduces the rental payments to a million three in the first year, a million in the second and a million in the third and then if the property has not been sold the payments would be made out of excess cash flow after everything has been paid which means that we would have to achieve a gross operating profit in excess of 75 million or so before we ever reach that point and they receive a portion thereafter and we have agreed that if they find, Manufacturers Hanover finds a qualified buyer that we would agree to hand them the deed to the property.

Q The agreement in principle, that's not

Ribis - Cross by Auriemma reduced to either a term sheet or final agreement at 1 2 this point? I believe, with Mr. Freeman, I believe 3 Α that Friday afternoon we had finished and there may be 4 one submitted to the Commission along with two or 5 three others. I believe that the document that Mr. 6 Bollenbach handed to the -- was marked into evidence 7 indicated there was an agreement in principle and if 8 9 there is not a term sheet there should be one to the 10 Commission this week. CHAIRMAN PERSKIE: This is which 1.1 12 agreement? Manufacturers Hanover. 13 THE WITNESS: The letter 14 CHAIRMAN PERSKIE: indicates "We have reached verbal agreement on all 15 16 open points with Manufacturers and will draft a term 17 sheet for their consideration this week." 18 THE WITNESS: So I would expect that 19 term sheet probably went out today from Mr. 20 Bollenbach. 21 MR. AURIEMMA: Other than that, I 22 have no questions. 2.3 CHAIRMAN PERSKIE: Does anybody on

Just a couple.

the Commission have any questions for Mr. Ribis?

COMMISSIONER WATERS:

Silver & Renzi Reporting Service

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Ribis - By Commissioner Waters CHAIRMAN PERSKIE: Commissioner

2 Waters.

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EXAMINATION

BY COMMISSIONER WATERS:

Q Mr. Ribis, today we received A-48 as an exhibit which I understand is an updating revision to the Division's schedule D-6. Does this represent the information I was attempting to get from Mr.

Bollenbach the last time?

A Yes, Commissioner Waters if I may, it was difficult in the 45 minutes or the hour that Mr. Bollenbach had when he took that recess, and when we went back we all sat and went through item by item and the document that's been marked into evidence is D-6 including the changes which would have occurred on the agreement in principle and it also includes one transaction regarding Mr. Trump's airplane that was anticipated--which will occur. So, yes, the answer is yes.

Q I just appreciate receiving it. If I had it at the least hearing I am sure my vote would have been entirely different.

A We thought it was an important exercise for us to go through and we finished it and we submitted it to the Commission.

Ribis - By Commissioner Waters

- Q I appreciate that. I would like to get to the matter of the bonds. I am a little confused I guess as to not what's happening, but what I have heard today. Do I understand that you indicated you have assurances that 60 million dollars worth of first mortgage bonds are available for exchange?
- A From holders of 60 million, yes. We don't need, they won't obviously want to exchange 60 million.
- Q They will do it on a pro rata basis I assume?
 - A That's correct.

- Q I am having a problem in working that against this material we got today from the Steering Committee. Maybe you can answer it this way. 60 million represents what percentage of the bonds?
 - A About 20 percent.
- Q And the Steering Committee represents that their members, members of the unofficial committee hold approximately 81 percent of the first mortgage bonds?
- A I read that too, Commissioner Waters, and there is a Steering Committee of 33 some odd percent, 18 percent of which is Putnam and then there are other people that they have communicated with. So I'm not

Ribis - By Commissioner Waters

so sure the fact they have communicated with people, I

didn't hear a clear answer to that, but I can assure

you that the people I have talked to have said they

will do an exchange.

CHAIRMAN PERSKIE: The specific representation in response to my question there was that counsel represented he could speak for the Steering Committee which held 33 percent.

BY COMMISSIONER WATERS:

Q I still have a difference of 17 percent I guess.

A I noticed that and I don't know what to say other than I know who I have talked to.

Q The other side is not your responsibility, but you would say then you have approximately 20 percent?

A That's correct.

need to get into is some of the statements made where you have not dealt with the Trump or at least not dealt with the Steering Committee in a substantive way nor has it even made arrangements to cover the fees of the Steering Committee's financial and legal advisors. Based on what you have told me, what effect does the attitude of this Steering Committee have on

Ribis - By Commissioner Waters 1 your success in working out this exchange? I really don't think--I would invite them 2 Α to participate, but I can tell you that I have 3 attended at least two meetings with representatives of 4 5 Putnam, one in New York and one in Boston with Mr. 6 Wagner and Mr. Freeman in which they attended with 7 other bondholders, have participated in at least one 8 conference call with representatives of the Steering 9 Committee, I'm not sure who participated in that particular conference call, and I have had other 10 11 conversations with their representatives. I would 12 hope that they would participate. Does your forecast anticipate any payment 13 Q 14 of fees to this committee's financial and legal advisors? 15 16 Α Does not, no. That's all I 17 COMMISSIONER WATERS: 18 have. 19 CHAIRMAN PERSKIE: Anybody else on 20 the Commission have any questions of Mr. Ribis? 2.1 You may step down for the moment, Mr. 22 Please continue to hold yourself available. 23 Thank you, sir. THE WITNESS: 24 CHAIRMAN PERSKIE: Mr. Fusco.

Mr. Chairman, that's all

MR. FUSCO:

 $\label{eq:Ribis-By-Commissioner-Waters} \begin{picture}(200,0) \put(0,0){\line(0,0){100}} \put(0,0$

CHAIRMAN PERSKIE: Well, all right.

I know that our principal focus, of course, as it was the other day is on questions of financial stability.

I would, Mr. Fusco, advise you that I have at least one area that I wanted to inquire into. If you give me a minute I don't frankly remember if it's in C-9 or C-10, but I will find it in just a second.

compliance Division report of the Equal Employment
Opportunity Affirmative Unit at the Plaza and there is
documentation in the report to the effect that the
experience in filing on contractors' PMRs is
substantially at variance with the industry average.
If you will notice at page three the summary of
recommended findings, paragraph one, and then the
dialogue goes in at page seven indicating 43 percent
filing within 14 days, 69 percent within 21 days and
there is a table in here at page 10 which documents
that the rest of the industry is doing substantially
better. Do you follow where I am?

MR. FUSCO: I generally follow, Mr. Chairman, yes, I do. Is section one--

CHAIRMAN PERSKIE: I would like to

Ribis - By Commissioner Waters hear something from somebody with respect to that. 1 2 MR. FUSCO: Give me just one minute, 3 Mr. Chairman, it will take me one minute here. 4 CHAIRMAN PERSKIE: While we are 5 waiting for that, let me just--Commissioner Waters 6 made reference in the course of the dialogue with Mr. 7 Ribis to the document that was submitted this morning 8 in connection with the motion to participate on behalf 9 of the Steering Committee of Castle bondholders. 10 in the form of a two page letter memorandum under 11 today's date from Mr. Ehrenberg to the Commission and that document, of course, was received and is of 12 13 record before us in connection with the motion which 14 has, of course, already been granted to participate. 15 I don't know that it needs to be specifically marked 16 as such as an exhibit, but I want to make very clear 17 for the record what that exhibit was, what that 18 document was. It is a part of our record in these 19 proceedings as an exhibit to the motion to 20 participate. Well, I will tell you what, just so that 21 we are all consistent, we will mark that P-1 as 22 participant one. 23 (P-1 was marked into evidence) 24 CHAIRMAN PERSKIE: Just so all God's 25 documents have numbers. We have Ps and Ss and Ds and

Ribis - By Commissioner Waters
Cs and As.

MR. FUSCO: Mr. Chairman, in regard to your inquiry, the exhibit you referred to C-9 is the Commission affirmative action report as to the Plaza, correct?

CHAIRMAN PERSKIE: Correct.

MR. FUSCO: Are we going to refer to this exhibit? We may refer to exhibit A-40 which are, is the Plaza response to certain Division of Gaming Enforcement operational review inquiries, but Ms. Wild, general counsel for the Plaza--

12 CHAIRMAN PERSKIE: Well, I did see

MR. FUSCO: It may not be precisely on point.

CHAIRMAN PERSKIE: Well, it's precisely on point, for example, with respect to the indicator lights and my next question by the way because we are leading up to it anyhow is going to be on the dollar tokens and this talks about that, but I didn't get the same degree of precision of response on this question.

MS. WILD: Mr. Chairman, if I may address that point, I think that your own Division of Affirmative Action's report notes that we have strived

throughout our license period to improve our PMR 1 2 I will tell you that, frankly, we had a: 3 staffing problem within our affirmative action 4 During the early period of this particular office. 5 license we were doing quite a bit of capital 6 improvements on the project as you heard from Mr. 7 DeSanctis earlier today. Our property is in very good 8 shape because we did a lot of work in the early 1989, 9 early 1990 period. Frankly, we had a staffing problem 10 in our department. We worked hard to help to control 11 that staffing problem and we do believe that we now 12 have it in hand. 13 Well, I suppose CHAIRMAN PERSKIE: 14 then what I would like to do is ask you to prepare and 15 submit as quickly as possible some data that would be 16 more time specific than that which is in the 17 Commission's report. The Commission's report 18 apparently covers the entire period and maybe we could 19 see what the experience has been since January 1, for 20 example. 21 MS. WILD: January 1 of --22 CHAIRMAN PERSKIE: 1991. 23 MS. WILD: Yes, Chairman. 24 CHAIRMAN PERSKIE: Obviously if you

are 20 points below the industry average and the

average is only the average as opposed to the best, there is a whole lot of room for improvement and if, in fact, it's a problem that as you suggest has already been solved, then arguably the experience from January should establish that. Dealing as we are in this whole area with a somewhat subjective analysis by the Commission of the level of commitment of the licensee, which is all that we really have to go with here, it seems that something like that should be forthcoming.

Then while you are in the report, I'm not clear that I understand the response that was presented to the question about the dollar token.

Near as I can figure through you and the Division, through you and the Division as you have looked at it or through them and you have looked at it, between the two of you you have identified what to me at least is a potentially serious problem with respect to the slugs and one that has a relatively easy to identify solution.

MS. WILD: Yes.

CHAIRMAN PERSKIE: Why hasn't that solution been implemented?

MS. WILD: The solution is probably to replace the dollar tokens that we are now using.

1 CHAIRMAN PERSKIE: I don't manage 2 casino hotels but by me it's not a heavy lift, it's 3 not a tough call. 4 MS. WILD: We are right now looking 5 into getting bids on what it would cost us to replace 6 our dollar tokens. 7 CHAIRMAN PERSKIE: How long do you 8 expect that process to take? 9 I really don't know, but MS. WILD: 10 we will, upon your recommendation we will undertake 11 that very quickly. We are working very closely with 12 the principal inspector on this at the property and it 13 is our expectation that we will probably have to 14 correct this by replacing the tokens. 15 Well, if the CHAIRMAN PERSKIE: 16 numbers in the Division's report are correct and I 17 have no reason to question them, it would seem to be 18 rather cost effective to do that right away. 19 Correct, exactly. MS. WILD: 20 with you. 21 CHAIRMAN PERSKIE: Anybody else on 22 the Commission have any comment or questions? 23 Mr. Fusco, at that point then with 2.4 the submission that I have asked on the EEO area that 25 we just discussed, the applicant rests?

1 MR. FUSCO: That is correct. 2 CHAIRMAN PERSKIE: The applicants 3 rest. 4 MR. FUSCO: Both applicants do rest, 5 yes, sir. 6 MR. AURIEMMA: We have no witnesses. 7 CHAIRMAN PERSKIE: All right, both 8 licenses expire on the 16th? 9 MR. FUSCO: That is correct, yes, 10 sir. 11 Mr. Fusco and Mr. CHAIRMAN PERSKIE: 12 Auriemma, let me tell you what my suggestion is and then you will tell me if either of you has a problem 13 14 with it. 15 In view of the fact that we have a 16 little bit of space, time within which to need to act 17 on, an emergent basis is not apparent, I would suggest 18 that we recess today until Wednesday the 8th at which 19 time it would be, we would be in a position to receive 20 by then, presumably not then, but by then whatever 21 response we will get from the question I just asked on 22 the EEO/AA and we will also have another weekly report 2.3 in from Mr. Bollenbach. We will also have, hopefully 24 by then you will be able to supply Mr. Fusco the first 25 of what I expect will be a series of reports from the

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transfer agent or the trust agent on the bonds with
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    respect to his proposal to begin the solicitation.
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    process and what we will look for will be periodic
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    reports from him or them or it as to what kind of
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    response they get.
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                      MR. FUSCO: On Castle, Castle
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    exchange offer?
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                      CHAIRMAN PERSKIE:
                                          Yes, together with
 9
    any other information in the nature of I suppose
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    increased or broadened communication or agreements.
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    We will also at that point deal with the Division's
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    report on Mr. DeSanctis and there is one other thing--
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                      MR. AURIEMMA:
                                     FMR letter.
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                      CHAIRMAN PERSKIE:
                                          That's right, the
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    FMR letter all of which together with the ultimate.
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    resolution on the license questions we can presumably
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    dispose of on the 8th.
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                      If that schedule is
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    satisfactory -- first of all, is that schedule
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    satisfactory?
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                      MR. AURIEMMA:
                                     That's fine to the
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    Division.
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                     MR. FUSCO: Yes, that is
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    satisfactory.
25
                     CHAIRMAN PERSKIE:
                                         Does anybody
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desire to proceed today, we have the time, to closing
 1
 2
    argument?
 3
                      MR. AURIEMMA: Can I suggest we do
 4
    that on the 8th also?
 5
                      CHAIRMAN PERSKIE:
                                          You want to do
 6
    that on the 8th?
 7
                      Okay, we will then recess at this
 8
    point.
           We will pick up with the closing arguments on
 9
              In the meantime any exhibits that are to be
10
    submitted should be submitted as expeditiously as
11
    possible.
12
                      Anything else?
13
                      MR. FUSCO: No, we have nothing
14
    further.
15
                      CHAIRMAN PERSKIE:
                                          Thank you very
16
    much.
17
                      (At which time the hearing was
18
    adjourned at 3:35 p.m.)
19
20
21
22
23
24
25
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CERTIFICATE

I, CAROLYN GERBER, a Certified Shorthand
Reporter and a Notary Public of the State of New
Jersey, do hereby certify the foregoing to be a true
and accurate transcript of my original stenographic
notes taken at the time and place hereinbefore set
forth.

CAROLYN GERBER, CSR

Dated: April 30, 1991.